

A stylized map of the Greater Whitsundays region in Queensland, Australia. The map is rendered in white and light blue outlines against a dark teal background. It shows the coastline of the mainland and the Whitsunday Islands to the northeast. The text is overlaid on the map.

# Greater Whitsundays

## Regional Development Roadmap

### Workshop 2 Summary Report

RDA QLD MACKAY-ISAAC-WHITSUNDAYS  
10 SEPTEMBER 2021

## CLIENT

RDA QLD Mackay-Isaac-Whitsundays


## PREPARED BY

**AECOM**

## QUALITY INFORMATION

Document	Workshop 2 Summary Report
Ref	60567859
Date	20-09-2021
Prepared by	Sophie Gadaloff & Mike Gillen
Reviewed by	Mike Gillen

## REVISION HISTORY

Rev	Revision Date	Details	Authorised	
			Name/Position	Signature
A	20-09-2021	Draft Issue	Mike Gillen	

AECOM in Australia and New Zealand is certified to ISO9001, ISO14001 AS/NZS4801 and OHSAS18001.

© AECOM Australia Pty Ltd (AECOM). All rights reserved.

AECOM has prepared this document for the sole use of the Client and for a specific purpose, each as expressly stated in the document. No other party should rely on this document without the prior written consent of AECOM. AECOM undertakes no duty, nor accepts any responsibility, to any third party who may rely upon or use this document. This document has been prepared based on the Client's description of its requirements and AECOM's experience, having regard to assumptions that AECOM can reasonably be expected to make in accordance with sound professional principles. AECOM may also have relied upon information provided by the Client and other third parties to prepare this document, some of which may not have been verified. Subject to the above conditions, this document may be transmitted, reproduced or disseminated only in its entirety.

**01.**  
**Introduction**

**02.**  
**Workshop Two (Face to Face and Virtual)**

**03.**  
**Findings**

**04.**  
**Next Steps**

**Appendix A**  
**Collated Workshop Feedback**

# 01. Introduction

## 1.1 Background

In October 2020 the Hon Nola Marino MP, Assistant Minister for Regional Development and Territories announced the Australian Government's re-commitment to the RDA Committees Program under a new 4.5 year funding agreement and streamlined Charter. A key component of the new funding agreement involves the development and implementation of strategic plans to help align effort across government to identify key regional priorities and catalytic projects to support economic growth of regions. The new charter requires RDAs to 'co-ordinate the development of a strategic regional plan, that will both align and guide the Commonwealth's regional priorities'.

As facilitators of economic development, RDA (Mackay-Isaac-Whitsundays) will work with other regional economic development stakeholders through the project to agree on a common strategic plan for the region. The RDA Strategic Planning process will recognise and draw on other stakeholders plans and contributions to this process to determine regional priorities. The process will ensure that RDA work programs are transparent and focused on collectively identified regional priorities.

## 1.2 Purpose

The Greater Whitsundays Regional Development Roadmap will develop a shared vision Roadmap for the region over the next 10 years and outline the key vision, strategic themes, projects, priorities and enablers required to ensure the region is best positioned to sustainably and productively attain its vision.

The focus of the Regional Development Roadmaps is that respective regions, industries, and stakeholders will collaborate to prioritize economic stimuli and seek investment support from local, state and federal government and the private sector to drive local economic growth. The Roadmaps provide potential for economic inducements through prioritisation and provision of initiatives as new and upgraded civil and social infrastructure, job creation and skills development and water and energy security.

It is anticipated that the preparation of a Regional Development Roadmap will deliver better coordinated investment across the region via confirmed agreement toward the key areas of economic development focus.

The Greater Whitsundays region has the potential to take a Regional Development Roadmap Strategy to the Commonwealth and State governments into the future. There is a need to provide a clear, concise, and robust document that foretells the economic vision for the Greater Whitsundays region for the next 10 years and key initiatives and commitments that will help deliver the vision.

## 1.3 Where we are at

Workshop Two further developed the draft vision for the region and identified themes and enablers (projects, programs and policies) for finalisation during Working Group sessions.

The next stage of the project will build on the findings from the first and second workshops and establish an agreed vision and themes. Key enablers will be identified and prioritised within the 1-3, 4-7 and 8-10 year time periods using a multi criteria analysis tool.





## 02. Workshop Two (Face to Face and Virtual)

The face to face workshop was held on Friday 10 September 2021 in Mackay between 9 am and 2:30 pm. AECOM facilitated the workshop in coordination with RDA Mackay-Isaac-Whitsundays.

A virtual meeting option was also provided and hosted via video conference on Monday 13 September 2021.

### 2.1 Aims

The overarching aim of the day was to refine the themes and vision and establish a strategic framework for the future of the Greater Whitsundays region.

Stakeholder communication in the lead up to the workshop highlighted the need for:

- An economic development strategy and Roadmap
- A shared vision
- A balance between economic prosperity and community livability
- Coordinated advocacy built around the vision and Roadmap.

The key objectives for the workshop were to:

- Identify a clear and robust draft vision for the region that builds on competitive advantages and identifies future opportunities to create a resilient economy, environment and community.
- Identify key sectors, projects and programs that will drive economic stimulus.
- Identify new opportunities for collaboration and alignment.

The following key measures of success for the day were met:

- Established a strong working commitment from stakeholders to contribute to the development of a shared vision for the Greater Whitsunday region
- Obtained feedback on the developed draft visions and themes shared with the group
- Established a short list of enabling policies, programs and projects through interactive individual and group exercises



## 2.2 Pre-workshop reading

A pre-workshop document was sent out to all invitees in the week prior to the workshop. The purpose of this document was to promote informed discussion on the day and also provide the opportunity for input to the project for those who could not attend on the day.

The document provided a summary list of 50 policies, programs and projects identified as possible catalysing enablers across the Greater Whitsunday region. Each enabler was identified by sector, themes, a description and potential benefits. Workshop participants were requested to complete the pre-reading and consider potential gaps by enabler, sector or theme. They were encouraged to develop their own top 20 list of enablers which would deliver:

1. Significant regional benefits
2. Employment creation in construction and operation phases
3. Level of potential economic improvement (value add and linkages)
4. Catalysing impact.

## 2.3 Workshop Agenda

The workshop focused on outlining key focus areas and need for group engagement focused on the vision, themes and enablers.

### Agenda

1. Introductions
2. Aim and purpose
3. Context and findings from first workshop
4. Vision
5. Strategic themes
6. Tea break
7. Projects/Enablers
8. Next Steps





## 2.4 Attendees and Contributors

Table 1 provides a list of invitees to the face to face workshop on the day and contributors to the project. It is noted that Mike Brunner, Lynda Pollock and Ian Biggs were participants who attended the virtual workshop on 13 September 2021. The list of attendees illustrates the fact that feedback was sought from both the public and private entities within a diverse range of sectors.

Table 1: Workshop Participants by Organisation and Sector

Name	Organisation	Sector
Don Black	AgForce	Agriculture
Ry Collins	Bowen Gumlu Growers Association	
Pierre Viljoen	Central Queensland University (RDA Chair)	Education
Paul Gunther	James Cook University	
Julieanne Gilbert	State Member for Mackay	Elected Official
Jan Clifford	Whitsunday Regional Council Councillor	
Mike Brunner	Whitsunday Regional Council Councillor	
Karen May	Mackay Regional Council Councillor	
Adrienne Rourke	Aus Industry	Federal
Ian Biggs	Cooperative Research Centre for Development Northern Australia (CRCNA)	
Adrienne Burke	Department of Premier and Cabinet	State
Michelle Hoban	Department of Small Business and Training	
Robert Nissen	Department of Agriculture and Fisheries	
Angela Hayes	Mackay Regional Council	Local
Dan Wagner	Isaac Regional Council	
Jeff Stewart-Harris	Whitsunday Regional Council	
Justin Englert	Mackay Regional Council (Acting Chair Mackay Isaac Tourism)	
Neil McGaffin	Whitsunday Regional Council	
Shane Brandenburg	Isaac Regional Council	
Irene Leard	Jangga Corporation	Indigenous representative
Adrian Miles	Mackay Airport	Transportation
Dean Kirkwood	Resource Industry Network	METS
Lynda Pollock	Anglo American	
Maree Franettovich	Bendigo Bank / Queensland Chamber of Commerce	RDA
Stephen Cutting	Aurecon	
Robert Cocco	RDA Mackay-Isaac Whitsunday	
Nicola Wills	RDA Mackay-Isaac Whitsunday	

## 03. Findings

All findings from the face to face workshop and virtual workshop have been collated and captured in the section below.

### 3.1 Context and Findings

The unique challenge identified during the first workshop and subsequent discussions revolved around enhancing the region's image - shifting the focus to return on investment from investing in the region.

### 3.2 Draft Vision

The establishment of a Vision is important in setting a transformative and aspirational context to the Roadmap exercise. Two draft visions were presented in the workshop and participants were guided through group discussions analysing:

1. If the visions worked in terms of being Greater Whitsundays specific
2. What's missing from the visions?
3. What does an alternative vision look like?

#### Exercise summary

The workshop discussion overwhelmingly preferred Draft Vision Two which included defined outcomes and outlined the region's competitive advantages. Draft Vision One was thought to lack focus, not have a targeted audience or be regionally specific.

Draft Vision One was identified as missing specificity, measures of success, descriptors and drivers. Draft Vision Two was felt to have overlooked community and livability. Participants identified that both visions were missing reference to tourism, small business, housing affordability and cross sector collaboration.

Robust discussion identified that the Great Barrier Reef was required to be given higher priority than the Bowen Basin in any alternative vision.

## Draft Vision 1

### Greater Whitsundays is Queensland's regional destination of choice to live, work and play.

It is a progressive and prosperous region that capitalises on its core strengths in the natural resources and tourism sectors.

It is a key Australian gateway to international markets realised through its world class infrastructure, innovative business practices and export orientated economy.

It encompasses diverse, liveable, and well-connected communities from metropolitan centres to coastal settlements and rural townships.

Greater Whitsundays continues to be a regional leader in social and environmental sustainability and values the stewardship of its natural assets.

## Draft Vision 2

### In 2032 the Greater Whitsundays is a region rich in opportunity and choice for employment, education and lifestyle. We are home to leading industry innovators and taking our food, resources, research and insight across the world.

We celebrate our first nations and creative cultures and welcome people to enjoy our unique and stunning natural environment. From the Bowen Basin to the Great Barrier Reef our region offers unparalleled prospects and experiences.

#### By 2032 success looks like:

- A diverse economy and industry leading innovation in agribusiness, renewables, circular economy, bio-commodities, METS and micro-manufacturing
- A workforce educated and trained in the region for the region
- A digital and data community supporting and enabling industries, education and training
- A series of thriving regional communities with access to health services and community facilities that build resilience and wellbeing
  - A highly connected region by all modes of transport

Figure: Draft Visions presented to Workshop 2



### A productive and competitive region

- Leading in our competitive advantages (agribusiness, METS, tourism)
- Enabling a more diverse economy to emerge
- Creating the conditions for innovation to thrive



### 21<sup>st</sup> century infrastructure

- Identifying and delivering strategic road upgrades
- Improving digital connectivity, access and speeds
- Enabling data to be used to help make informed decisions
- Prioritising and elevating our ports and airports role and function



### Tomorrow's workforce

- Enhancing regional human capital and establishing a workforce attraction strategy
- Identifying and meeting current and future industry needs
- Working across governments and the education sector to build relevant programs and courses



### Liveability and wellbeing

- Elevating our public realm and community infrastructure priorities
- Celebrating our First Nations culture with respect and meaning
- Enhancing region's identity and global connections

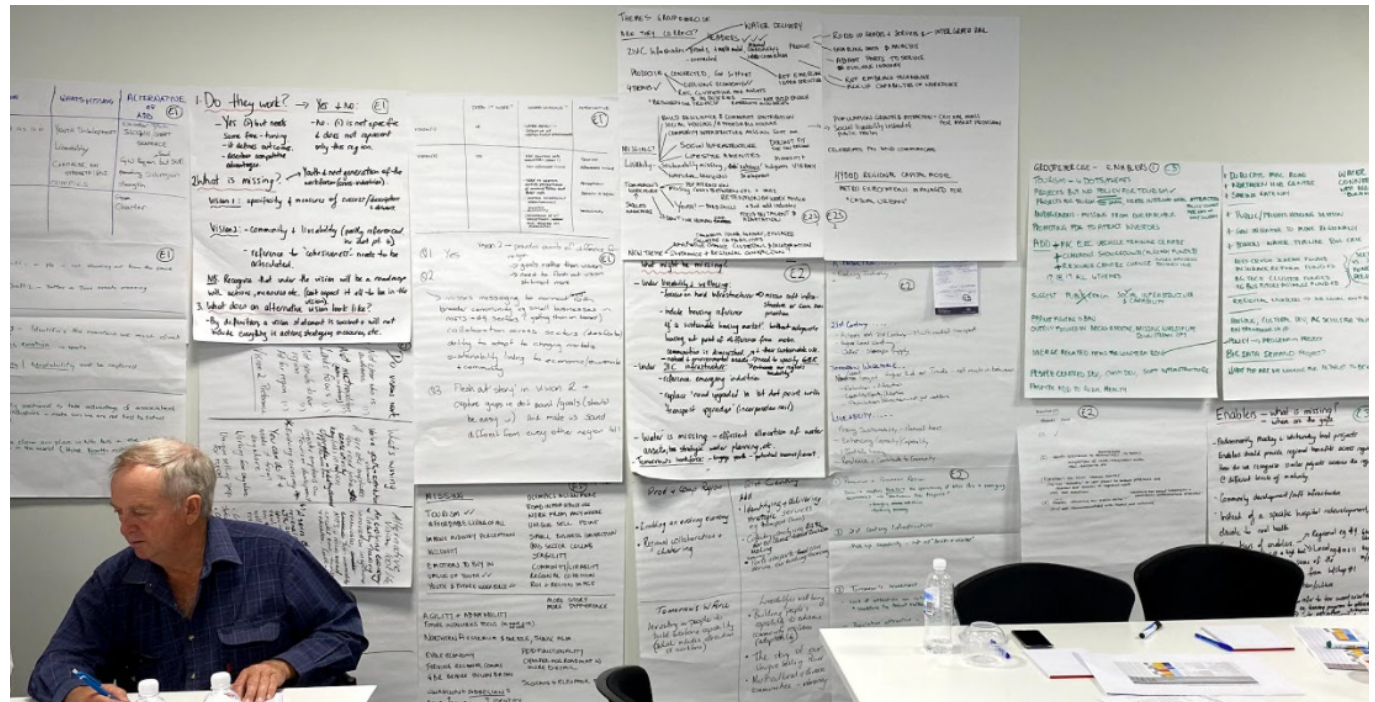
## 3.3 Themes

The establishment of themes was undertaken to bridge the vision and enablers (projects, programs and policies), thereby identifying the strategic need for a strong focus on liveability, a productive, diverse and competitive region supported by connecting infrastructure and a skilled and engaged workforce.

The six tables at the workshop were asked to review the identified themes and identify any gaps. Each table was asked to prioritise and report back during general discussion.

### Exercise summary

Some discussion identified the need to focus on good governance and identify the forms of engaged and collaborative governance required to drive the Roadmap. Focus was drawn to the absence of meaningful affordability actions and a lack of soft social infrastructure development actions under livability and wellbeing. Sentiment was expressed over the phrasing of Theme 3: Tomorrow's workforce and the need for an alternative title.



### 3.4 Enablers

The enablers are the fine detail of the Roadmap. They include policies, programs and projects that shape and deliver the desired future vision and catalyse additional development in the region. Enablers need to be clear in their aim, value to the region and catalysing impact and linkages. Through research and engagement at Workshop One and the with the RDA Working Group, 50 enablers were identified. Workshop Two undertook three exercises to explore what is collectively agreed to be priorities for the region in the next decade.

#### Gap Assessment Exercise

Each table group was provided with a long descriptive list and a shorter overview list of the enablers. Through group discussion, the workshop participants were asked to identify any gaps or omissions in the master list of enablers.

#### Exercise summary

The participants were unified in identifying a gap of an affordable housing enablers, or an action to improve affordability and housing choice across the region.

Discussion was raised that a range of community hubs rejuvenation projects were missing from the list. Further discussion identified these projects had limited benefit to the whole of the region when compared to other enablers listed.

Two additional projects were identified during this process:

- Critical Mineral Testing and Commercialisation Centre (CMTCC) - an expansion of the Resource Centre of Excellence
- Mackay Electric Vehicle and Energy Training Centre (MEVETC) - a CQUniversity initiative for the Ooralea campus.

Both projects are at early stages of consideration but will be assessed as to their validity for inclusion.

#### Rapid Group Assessment

Each table group was provided the list of enablers and asked to complete a rapid group assessment to score and identify the top 20 enablers.

#### Exercise summary

Using the criteria outlined in Section 2.1, each group awarded points out of 3 for each criteria for a total of possible 12 for each enabler and presented back to the group. These scores are tabulated and summarised in Table 2 from highest to lowest scoring.

The highest scoring enablers were identified as the Racecourse Bio Food Hub, with a total aggregated score of 65, followed by the Resource Centre of Excellence Expansion (63) and the METS export Hub (59).

The lowest scoring enablers were a mix of projects, infrastructure upgrades and partnerships being Novum Technologies - Waste Tyres to Energy project (34), QUT Bio-Processing Hub Upgrade (35) and Qantas Pilot Academy (36).

#### Red Dot Individual Voting

The last exercise involved each workshop participant using three red dot stickers to allocate their preferred priority projects. They were invited to allocate their dots as they saw fit by applying all three to a single enabler or spreading them across three separate enablers. This allowed individual participants to indicate their highest priorities for the region.

#### Exercise summary

The red dots were counted and tabulated in Table 3 from highest to lowest scoring. Only 21 of the 50 identified enablers received any dot votes.

The highest scoring enablers were identified as the Racecourse Bio Food Hub, with a total score of 11, followed by the Resource Centre of Excellence Expansion (9) and Insurance Reform (6) tying with Urannah Dam (6).





Table 2: Summary Scores for Rapid Group Assessment of Regional Development Roadmap Enablers

ID	Project	Sector	Type	Investment Status	1-3 Years	4-6 Years	6+ Years	T1	T2	T3	T4	Group 1	Group 2	Group 3	Group 4	Group 5	Group 6	Total score
1	Racecourse Bio Food Hub	Advanced Manufacturing, & Engineering	Project	Needed								12	11	10	8	12	12	65
4	Resource Centre of Excellence Expansion	Advanced Manufacturing, & Engineering	Project	Needed								9	12	7	11	12	12	63
37	METS Export Hub	Resources & METS	Program	Needed								11	9	9	6	12	12	59
9	Greater Whitsundays Aviation Strategy	Aviation & Aerospace	Policy	Needed								10	10	8	10	12	8	58
17	Tax Incentivisation Strategy for Housing, Payroll, & Industry Innovation Centre	Community & Public Realm	Program	Needed								10	12	8	8	12	8	58
43	Missing Link (22 km road between Nebo Range & Walkerston Bypass)	Transport & Freight	Project	Needed								8	11	8	7	12	12	58
50	Mackay Port Containerisation: Feasibility & Development	Transport & Freight	Program	Needed								8	11	8	9	10	12	58
32	Mackay Mountain Bike Trail	Tourism	Project	Needed								8	10	5	9	11	12	55
14	Mackay Sports Centre of Excellence	Community & Public Realm	Project	Needed								5	11	5	9	12	12	54
24	Greater Whitsundays Waste to Energy Strategy	Environment	Program	Needed								10	0	10	10	12	12	54
40	Unlocking Greater Collaboration for Skills Development & Education	Skills & Training	Program	Needed								7	10	8	4	12	12	53
3	Whitsunday Marine Centre of Excellence	Advanced Manufacturing, & Engineering	Project	Needed								6	12	8	11	7	8	52
16	Insurance Reform	Community & Public Realm	Program	Needed								10	12	8	7	7	8	52
26	Urannah Dam	Environment	Project	Accelerate								9	12	11	10	6	4	52
48	Greater Whitsundays Regional Freight Strategy	Transport & Freight	Policy	Needed								9	0	9	10	12	12	52
18	Regional Telecommunications Strategy	Digital Connectivity	Policy	Needed								8	0	8	10	12	12	50
19	Mobile Blackspot & NBN Connectivity	Digital Connectivity	Program	Accelerate								9	0	8	10	11	12	50
33	Isaac Trail Network	Tourism	Project	Needed								7	10	5	9	11	8	50
34	Whitsunday Mountain Bike Trails	Tourism	Project	Needed								7	10	5	9	11	8	50
22	Carbon Market Initiatives	Environment	Program	Needed								8	0	8	10	10	12	48
29	Hydro Power at Urannah / Bowen Renewable Energy Hub	Environment	Project	Needed								8	11	8	8	9	4	48
47	Greater Whitsundays Regional Transport Strategy	Transport & Freight	Policy	Needed								9	0	9	10	12	8	48
12	Abbott Point Aerospace Launch Site Feasibility Study & Business Case	Aviation & Aerospace	Project	Needed								8	8	6	9	12	4	47
25	Gas Supply to Mackay Study	Environment	Project	Needed								9	8	6	9	11	4	47
27	Hydrogen Production at Hay Point	Environment	Project	Needed								8	0	7	8	12	12	47

Table 2: Summary Scores for Rapid Group Assessment of Regional Development Roadmap Enablers (Cont'd)

ID	Project	Sector	Type	Investment Status	1-3 Years	4-6 Years	6+ Years	T1	T2	T3	T4	Group 1	Group 2	Group 3	Group 4	Group 5	Group 6	Total score
45	Bruce Highway Goorganga Plains Upgrade - Plan & Preserve Corridor	Transport & Freight	Project	Needed								8	0	8	11	12	8	47
42	Ring Road Stage 3	Transport & Freight	Project	Ready								9	0	7	9	12	8	45
15	Mackay Souths Sports Precinct Redevelopment	Community & Public Realm	Project	Needed								5	9	5	9	12	4	44
31	Burdekin Falls Dam Stage 2	Environment	Project	Ready								9	0	7	9	10	8	43
41	Skills Training Initiatives - Future Skills Fund	Skills & Training	Program	Needed								7	0	8	4	12	12	43
44	Peak Downs Highway (PDH)	Transport & Freight	Project	Ready								8	0	8	5	10	12	43
46	Bruce Highway Goorganga Plains Upgrade - Works Program	Transport & Freight	Project	Needed								8	0	8	11	12	4	43
6	MIW Agribusiness Futures Alliance	Agribusiness	Program	Needed								9	0	9	8	12	4	42
38	Agribusiness Centre of Excellence in Bowen & Cannonvale	Skills & Training	Project	Accelerated								7	0	8	9	10	8	42
7	AgTech Hub Cluster & Hub	Agribusiness	Program	Needed								10	0	8	10	9	4	41
13	Moranbah Hospital Redevelopment	Community & Public Realm	Project	Needed								7	0	5	6	11	12	41
5	Tassal Prawn Farm Expansion w. Prawn Feedstock Mill, Processing & Warehouse	Agribusiness	Project	Funded								11	0	7	12	6	4	40
8	Urannah Irrigation Precinct	Agribusiness	Project	Needed								9	0	11	10	6	4	40
23	Market the region's sustainability credentials to encourage investment	Environment	Program	Needed								7	0	9	8	12	4	40
35	Mining Heritage & Interpretive Visitor Centre	Tourism	Project	Needed								6	0	5	7	10	12	40
36	Mine Safety Rescue Centre	Resources & METS	Project	Needed								7	0	7	6	8	12	40
10	Whitsunday Airport Land use Master Planning	Aviation & Aerospace	Policy	Needed								8	0	7	8	12	4	39
11	Mackay Airport Land use Master Planning	Aviation & Aerospace	Policy	Needed								8	0	7	8	12	4	39
49	Hamilton Plains Upgrade	Transport & Freight	Project	Needed								8	0	6	11	10	4	39
21	Reef Credit Scheme	Environment	Program	Needed								8	0	8	7	10	4	37
28	Abbott Point Clean Energy Hub	Environment	Project	Needed								8	0	8	4	9	8	37
20	Reef Restoration Project	Environment	Project	Ready								7	0	7	8	10	4	36
39	Qantas Pilot Academy	Skills & Training	Project	Ready								9	0	6	7	10	4	36
2	QUT Bio-Processing Hub Upgrade	Advanced Manufacturing, & Engineering	Project	Accelerated								7	0	6	6	12	4	35
30	Novum Technologies - Waste Tyres to Energy	Environment	Project	Needed								8	0	6	8	8	4	34





## 04. Next Steps

### 4.1 Multi Criteria Analysis

An MCA Framework has been devised to undertake assessment of the enablers identified during the Workshop 2 exercises. The MCA will be used to prioritise policies, programs and projects that form the key enablers within the 1 - 3, 4 - 6 and 6+ year periods.

### 4.2 Roadmap Development

- Confirmation of the workshop findings from Workshop 2
- Reworking the enablers and building the Roadmap
- Draft Roadmap commentary by stakeholders - mid-October

THEME	CRITERIA	MEASURE SCORE	WEIGHT (%)	WEIGHTED TOTAL
50% ECONOMIC EFFECTIVENESS & DIVERSIFICATION	<b>FITS STATE AND COMMONWEALTH CORE VALUES/STRATEGIC PRIORITIES</b> The level to which the project aligns with the core values of the State and Commonwealth intent for the region.		10	0
	<b>CREATES GREATER NUMBER OF JOBS</b> The ability of the project to create employment opportunities within the region.		10	0
	<b>INCREASES REGIONAL GDP</b> The ability of the project to positively and consistently contribute to the region's annual GDP.		10	0
	<b>STIMULATES NEW INVESTMENT, DIVERSIFYING THE ECONOMY</b> The extent to which the project stimulates new associated or indirect and diversified investment in the region.		10	0
	<b>DELIVERS NEW INNOVATION OPPORTUNITIES</b> The level/number of opportunities the project creates for innovation, be it regarding land use, digital innovation, environmental management, etc.		10	0
50% COMMUNITY ACCEPTABILITY & RESILIENCE	<b>ENHANCES LEVEL OF AMENITY &amp; RESILIENCE</b> The level to which the project enhances amenity and resilience of the region.		10	0
	<b>ACCESS TO HIGH QUALITY COMMUNITY SERVICES</b> The level to which the project contributes to the community's access to high quality social infrastructure.		10	0
	<b>IMPROVES CONNECTIVITY (TRANSPORT &amp; DIGITAL)</b> The level to which the project positively contributes to improved connectivity across the city and region.		10	0
	<b>DELIVERS POSITIVE IMPACTS AND SYNERGY WITH OTHER THEMES AND PROJECTS</b> The level to which the project positively impacts and contributes to other themes and projects.		10	0
	<b>CREATES OPPORTUNITIES FOR SKILLS DEVELOPMENT &amp; TRAINING</b> The level to which the project creates opportunities for skill development and training for the community.		10	0
			<b>Total</b>	<b>0</b>

**AECOM**

AECOM Australia Pty Ltd  
ABN 20 093 846 925

**Brisbane**

Level 8, 540 Wickham Street  
PO Box 1307  
Fortitude Valley QLD 4006  
Australia  
T +61 7 3553 2000  
F +61 7 3553 2050  
[www.aecom.com](http://www.aecom.com)



# **Appendix A** Collated Workshop Feedback

# Exercise 1

# Draft Vision

DOES VISION Work	WHAT'S MISSING	ALTERNATIVE OR ADD <span style="border: 1px solid black; border-radius: 50%; padding: 2px;">EI</span>
#2 - Like it as is in the Plain	YOUTH Development  Liveability  CAPITALISE ON STRENGTH / ROI  OLYMPICS	Elevator Pitch SLOGAN / SHORT SENTENCE  → Brand GW Region but still promoting sub region strength
		<del>Char</del> Charter.



①

- Draft 1. - No → not standing out from the pack
- Draft 2. - Better → Does create meaning

②  
Draft 2 - Identifies the mountain we must climb  
but  
missing emotion → sports

- Agility | Adaptability must be captured

③  
• Perfectly positioned to take advantage of associated  
+ future industries - make sure we are not tied to listed  
industries

- Stake claim our place in Nth Aus + the Nth Aus  
place in the world (think North not South)

1. Do they work? → Yes + No: (E1)

- Yes (2) but needs some fine-tuning.
- it defines outcomes.
- describes competitive advantages.

- No. (1) is not specific & does not represent only this region.

2. What is missing? → Youth & next generation of the workforce (cross-industries).

Vision 1: specificity & measures of success/descriptors & drivers.

Vision 2: - Community + liveability (partly referenced in dot pt. 4)

- reference to 'cohesiveness' - needs to be articulated.

NB: Recognise that under the vision will be a roadmap with actions, measures etc. (can't expect it all to be in the vision).

3. What does an alternative vision look like?

- By definition, a vision statement is succinct + will not include everything ie actions, strategies, measures, etc.



- ⑤ Do visions work
- Not clear who is audience (1)
  - Not metropolitan (false impression) (1)
  - Lacks focus (1)
  - Not specific to our region (1)
  - Fit for region (1)
- Vision 2 Preference

### What's missing

- Value youth + contribution vibrant
- A greater emphasis on road infrastructure connectivity key links in region
- Upgrade - industry demand at the same time
- Greater emphasis on Tourism development

### \*Evolving economy\*

- You can do it + make it from anywhere!
- Working from anywhere
- Unique selling prop for region.

### Alternative Vision look like

- An evolving economy
- Industry leading innovation in agribusiness renewables, ~~energy~~ bio-commodities
- METS + micro manuf
- circular econ, tourism
- education, health + well-being

- 6) A series of thriving regional communities with access to health services + community facilities that focuses on ~~well-being~~ enhancing well-being + building resilience

- Great Barrier Reef
- Debor Bowen Basin
- Clustering + Collaboration
- Small business!

	DOES IT WORK?	WHAT'S MISSING?	ALTERNATIVE
VISION (1)	NO	<ul style="list-style-type: none"> <li>- Lacks detail →</li> <li>- Collective of Motherhood statements</li> </ul>	<p>(ET)</p>
VISION (2)	YES	<ul style="list-style-type: none"> <li>- Add tourism into industries (point 1)</li> <li>- Add affordable living</li> <li>- Need to improve outside perceptions of mining 'Boom and Bust' cycle (improve investment opportunities)</li> <li>- Embrace inclusivity (acceptance of all backgrounds, colour, race, religion etc. disabilities)</li> </ul>	<p>Tourism</p> <p>Affordable living</p> <p>Perceptions</p> <p>Stability of region</p> <p>Inclusivity</p>

Q1. Yes

Vision 2 - provides points of difference for region.

(EL)

→ goals rather than vision

→ need to flesh out vision statement more

Q2.

→ misses messaging to connect/engage with broader community eg small businesses in METS + AG sectors (getting them on board)  
collaboration across sectors (diversification)  
ability to adapt to changing markets.  
sustainability linking to economic/environmental + community.

Q3. Flesh out 'story' in vision 2 + capture gaps in dot point/goals (should be easy :). And make us sound different from every other region lol!



EIS 10/9/21

MISSING

TOURISM ✓  
AFFORDABLE LIVING OF ALL  
IMPROVE INDUSTRY PERCEPTION  
INCLUSIVITY  
EMOTION TO BUY IN  
VALUE OF YOUTH ✓  
YOUTH & FUTURE WORKFORCE ✓

OLYMPICS ALIGNMENT  
ROAD INFRASTRUCTURE  
WORK FROM ANYWHERE  
UNIQUE SELL POINT  
SMALL BUSINESS CONNECTION  
(CROSS SECTOR COLLAB)  
STABILITY  
COMMUNITY/LIVABILITY  
REGIONAL COHESION  
ROI + REGION IMAGE

MORE STORY  
MORE DIFFERENCE

AGILITY + ADAPTABILITY  
FUTURE INDUSTRIES FOCUS (e.g. MINE SITE)  
REHAB

NORTHERN AUSTRALIA & OUR ROLE, THINK ASIA.

EVOLVE ECONOMY  
THRIVING REGIONAL COMMS  
GBR BEFORE BOULDER BASIN

ADD FUNCTIONALITY  
CHARTER FOR ROADMAP W.  
MORE DETAIL

AN REGION + SUBREGIONS  
BUILD BRAND + IDENTITY

SLOGAN + ELEVATOR PITCH

# Exercise 2

# Themes

What might be missing? correct? - Yes.

(E2)

- Under liveability & wellbeing:
  - focused on hard infrastructure => miss soft infrastructure or Com. Dev. priorities.
  - include housing reference of a sustainable housing market'. without adequate housing, out point of difference from metro. communities is diminished. → + their sustainable use.
  - natural + environmental assets. → need to specify GBR → enhance our regions liveability.
- Under 21C infrastructure:
  - reference emerging industries.
  - replace 'road upgrades' in 1st dot point with 'transport upgrades' (incorporates rail).

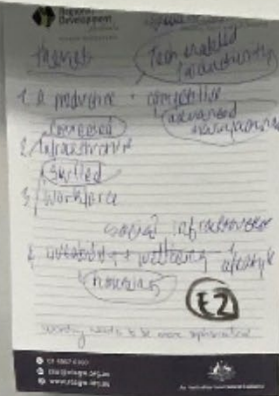
- Water is missing - efficient allocation of water assets; ~~the~~ strategic water planning, etc.

- Tomorrow's workforce: - Engage youth - potential incomes/career.

## A PRODUCTIVE.....

- Evolving Industry.
- 

(E2)



## 21st Century.....

- Actions not 21st Century - Multi modal transport.
- Higher Level Working -
- Water - Storage + Supply

## TOMORROW WORKFORCE..

~~Need to~~ <sup>Current</sup> target Higher Ed or Trade - not much in between

- Retention + Attraction
- Capability/Capacity/Adaptive
- Population Attraction - not just workforce.

## LIVEABILITY.....

- Missing Sustainability - Natural Asset.
- Enhancing Capacity/Capability
- Affordable housing
- Resilience + Contribute to Community.



Supporting the Communities of  
Mackay, Isaac and Whitsunday

Themes

Tech enabled productivity

1. A productive + competitive  
↳ advanced manufacturing
2. Connected Infrastructure
3. Skilled Workforce  
↳ social infrastructure
4. ~~liveability + wellbeing lifestyle~~  
↳ housing

E2

wording needs to be more sophisticated



① Productive + Prosperous Region

EQ

- Doesn't capture BOLDLY the opportunity of Asian AEs + emerging economies → 'Between the tropics'
- emerging ~~new~~ industries
- evolving economy

② 21st Century Infrastructure

- Pick up capability - not all "bricks + mortar"

③ Tomorrow's Workforce

- Lack of attention on retention → flexible workforce
- "Workforce for talent rather than jobs"
- Population attraction - People attraction strategy
- "People attraction not workforce attraction"

④ Livability + Wellbeing

- Population growth/attraction
- New hybrid regional capital? - metro expectations
- casual urban environment

ion

1  
10m

being

ance  
re

our  
Point  
→ diverse  
- vibrancy

## Prod + Comp Region

- Enabling an evolving economy
- Regional collaboration + clustering

## 21st Century

Add

- Identifying + delivering strategic services  
e.g transport (buses)
- Collecting + analysing data for evidence-based decision making
- Expanding ports + airports that can service an evolving economy

## Tomorrow's W Force

Investing in people to build workforce capability (which includes attraction of workforce)

- Liveability / well-being
- Building people's capability to enhance community resilience (adaptability)
- The story of our Unique Selling Point
- Multicultural + diverse communities - vibrancy

① Productive + Prosperous Region

EQ

- Doesn't capture BOLDLY the opportunity of Nthn flvs + emerging economies → 'Between the tropics'
- emerging ~~and~~ industries
- evolving economy

② 21st Century Infrastructure.

- Pick up capability - not all "bricks + mortar"

③ Tomorrow's Workforce.

- Lack of attention on retention → flexible workforce.
- "Workforce for talent rather than jobs"
- Population attraction - People attraction strategy
- "People attraction not workforce attraction"

④ Livability + Wellbeing

- Population growth/attraction
- New hybrid regional capital? - metro expectations
- casual urban environment



Exercise (2)

(2)

Themes: Good.

(1) ✓

(2) Needs, reference to <sup>embracing</sup> technology (eg. Agtech)  
integration of roads/transport with  
rail, airports etc

(3) (PT1) Don't like term 'human capital'  
(PT3) Add 'industry' to last point to ensure programs are  
relevant and specific to regional needs  
(PT3) Add retention

(4) (PT1) Simplify 'elevating our public realm' — 'elevating our social liveability +  
(PT 2) add 'communicating with respect and meaning' community infrastructure priorities'

force

egy

THEMES GROUP EXERCISE

ARE THEY CORRECT?

ZISC Infrastructure

HEADERS ✓✓✓

roads, + multi modal, - connected  
 regional connectivity + interconnection

WATER DELIVERY

FREIGHT

REF EMERGING INFRASTRUCTURE

PRODUCTIVE 4 THEMES ✓

CONNECTED, GW SUPPORT

EVOLVING ECONOMY ✓✓

REG. CLUSTERING FOR ASSETS

'BETWEEN THE TROPICS'

IN INDUSTRIES NOT BOLD ENOUGH EMERGING INDUSTRIES

ROAD UP GRADES + SERVICES & INTERGRATE RAIL

ENABLING DATA & ANALYSIS

ADAPT PORTS TO SERVICE EVOLVING INDUSTRY

REF EMBLACE TECHNOLOGY

PICK UP CAPABILITIES OF WORKFORCE

MISSING?

LIABILITY -

BUILD RESILIENCE & COMMUNITY CONTRIBUTION  
 SOCIAL HOUSING / AFFORDABLE HOUSING  
 COMMUNITY INFRASTRUCTURE MISSING & SOFT INF.

SOCIAL INFRASTRUCTURE

LIFESTYLE AMENITIES

Sustainability missing, ~~the~~ 'enhance' indigenous VIBRANCY Development

NATURAL ENVIONS

DOESN'T FIT THE GW REGION

DIVERSITY +

CELEBRATE FN AND COMMUNICATE

HYBRID REGIONAL CAPITAL MODEL

METRO EXPECTATIONS MANAGED FOR

"CASUAL URBAN"

TOMORROW'S WORKFORCE

SKILLED WORKFORCE

POP ATTRACTION MISSING COLTS BETWEEN VOC + UNIS

RETENTION OF WORK FORCE

YOUTH! - BUILD SKILLS

• 3rd add industry

FOCUS ON TALENT & ADAPTATION

DON'T LIKE HUMAN CAP. ~~cap.~~

(E2S2S)

NEW THEME - COMMUNITY COLAB, SUPPORT, ENGAGED COLLECTIVE CAPABILITIES  
 NARRATIVE CHANGE CLUSTERING & COLLABORATION  
 GOVERNANCE + REGIONAL CONNECTION!

WHAT MIGHT BE...

# Exercise 3

# Gap Assessment



(E3)

\* Remove 'ready' + 'accelerated' from ask document.

\* <sup>Missing</sup> Bowen Water Pipeline (Coordinated status)  
→ finding for detailed business case.

\* Reef Credit scheme (funded) - remove

\* Insurance reform (underway - 1 July 2022)  
fund to takeaway insurance risk for nat. dis.  
→ remove.

\* Agribusiness Future Alliance + AgTech Cluster <sup>remove</sup>  
↳ to be member \$  
↳ already fed funded.

\* <sup>Gap</sup> Public/private housing solution to encourage investment in housing incl. rentals.

\* <sup>Gap</sup> - project to attract population (?)  
eg govt incentives to move to regions.

# Enablers - what is missing? - where are the gaps. (E3)

- Predominantly Mackay + Whitsunday local projects  
Enablers should provide regional benefits across region.  
How do we recognise similar projects across the region  
@ different levels of maturity.

- Community development / soft infrastructure.
- Instead of a specific hospital redevelopment, elevate to rural health

\* Two tiers of enablers. -  $\rightarrow$  Regional eg. #9. GW Aviation Strategy.  
Group similar enablers @ a high level.  $\rightarrow$  Local eg. #10 + 11. Airport m/planning.

- Enablers that address some of the identified challenges + opps from W/Shop #1  
eg. First Nations' communication/culture

eg. Housing (NB #17 does refer to tax incentivisation).

- Skills + training + youth  $\rightarrow$  eg. training program to attract youth to agriculture.  $\rightarrow$  Entrepreneurship  
- should #25 be broader - attract people + investment.

# WATER TO BOWEN + ISAAC? (E3)

TOURISM New Product? + Policy/Programs.

Food Processing - Horticulture

Townsend Project - Future Care.

Mky Electrical Vehicle

Clermont Sale Yard.

Nth Beaches Community Hub.

Public/Private Housing.

Population + Program

First Nation Capacity Development.



# Enablers - what's missing/gaps

(E3)

Focus on people-centred development  
across themes

Downstream capability of  
physical projects - people/  
org resourcing/whole of life

- Policy / Program / Project
- Delete City + Public Realm  
or insert Social Infrastructure  
or Capability
- Sarina CBD Reimagining
- N Beaches City Hub
- Duplicate Mky / Bucasia Rd

# GROUP EXERCISE - ENABLERS ① (E3)

TOURISM - 4 DOTS/THEMES

PROJECTS BUT NO POLICY FOR TOURISM ✓

PROJECTS FOR TOURISM TOO SMALL, NEEDS INTERNATIONAL ATTRACTORS  
POLICY CONNECT  
MAC KAY →  
WHITSUNDAY

INDIGENOUS - MISSING FROM OVERARCHING

PROMOTING PDA TO ATTRACT INVESTORS

ADD + MAC ELEC VEHICLE TRAINING CENTRE

+ CLAREMONT SHOWGROUNDS (ALREADY FUNDED)

+ RESOURCE CENTRE CHANGE FUTURE INDUSTRIES DELIVERY HUB

17, 18, 19 ALL 4 THEMES

SUGGEST ~~PUBLIC REALM~~ SOCIAL INFRASTRUCTURE & CAPABILITY

PPP NOT FIGHTING IS BAW

OVERLY FOCUSED ON BRICKS & MORTAR. MISSING WHOLE OF LIFE DOWNSTREAM OPS

MERGE RELATED ITEMS FOR LONG TERM ROI

PEOPLE CENTRED DEV, COMM DEV, SOFT INFRASTRUCTURE

HOSPITAL ADD TO RURAL HEALTH

DUPLICATE MAC ROAD  
NORTHERN HUB CENTRE  
SPRINA GATEWAY

WATER ISSAC  
CONNERS RIVER  
WEST. AGRICULTURE  
"BURDI KIN" potential

(E3)

+ PUBLIC/PRIVATE HOUSING SOLUTION

+ GOV INCENTIVE TO MOVE REGIONALLY

+ BOWEN WATER PIPELINE BUS. CASE

REEF CREDIT SCHEME FUNDED

INSURANCE REFORM FUNDED

AG TECH CLUSTER FUNDED

AG BUS FUTURE ALLIANCE FUNDED

SEED FUNDED  
VS. SIGNIFICANT  
FUNDING FOR  
DELIVERY

REGIONAL ENABLERS → SUB LOCAL ENABLERS

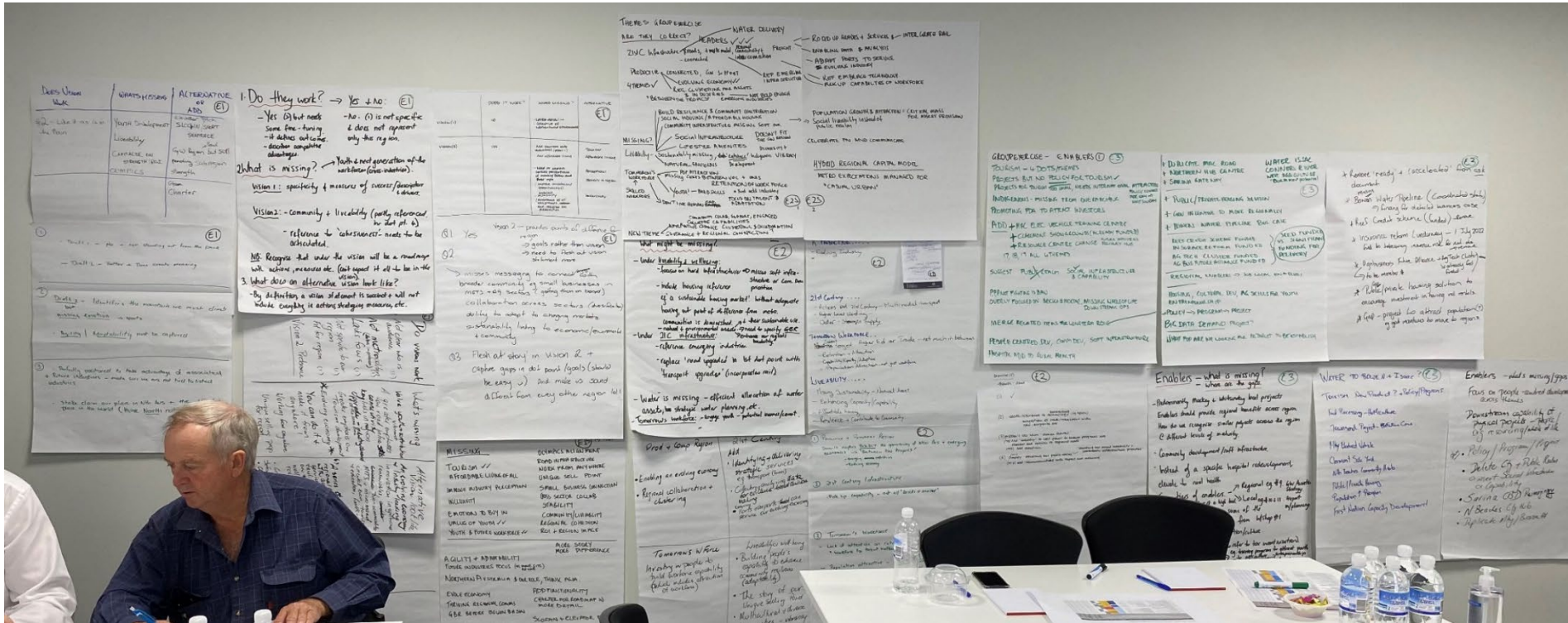
HOUSING, CULTURAL DEV, AG SKILLS FOR YOUTH  
ENTREPRENEURSHIP

→ POLICY → PROGRAM → PROJECT

BIG DATA DEMAND PROJECT?

WHAT POP ARE WE LOOKING FOR NO TARGET TO BE ESTABLISH





# Exercise 4

## Rapid Group Assessment









**Table 1 Overall Rapid Group Assessment Scores**

ID	PROJECT	G1 Total Score	G2 Total Score	G3 Total Score	G4 Total Score	G5 Total Score	G6 Total Score	Overall Rapid Assessment Scores
1	Racecourse Bio Food Hub	12	11	10	8	12	12	65
2	QUT Bio-Processing Hub Upgrade	7	0	6	6	12	4	35
3	Whitsunday Marine Centre of Excellence	6	12	8	11	7	8	52
4	Resource Centre of Excellence Expansion	9	12	7	11	12	12	63
5	Tassal Prawn Farm Expansion w. Prawn Feedstock Mill, Processing & Warehouse	11	0	7	12	6	4	40
6	MIW Agribusiness Futures Alliance	9	0	9	8	12	4	42
7	AgTech Hub Cluster & Hub	10	0	8	10	9	4	41
8	Urannah Irrigation Precinct	9	0	11	10	6	4	40
9	Greater Whitsundays Aviation Strategy	10	10	8	10	12	8	58
10	Whitsunday Airport Land use Master Planning	8	0	7	8	12	4	39
11	Mackay Airport Land use Master Planning	8	0	7	8	12	4	39
12	Abbott Point Aerospace Launch Site Feasibility Study & Business Case	8	8	6	9	12	4	47
13	Moranbah Hospital Redevelopment	7	0	5	6	11	12	41
14	Mackay Sports Centre of Excellence	5	11	5	9	12	12	54
15	Mackay Souths Sports Precinct Redevelopment	5	9	5	9	12	4	44
16	Insurance Reform	10	12	8	7	7	8	52
17	Tax Incentivisation Strategy for Housing, Payroll, & Industry Innovation Centre	10	12	8	8	12	8	58
18	Regional Telecommunications Strategy	8	0	8	10	12	12	50
19	Mobile Blackspot & NBN Connectivity	9	0	8	10	11	12	50
20	Reef Restoration Project	7	0	7	8	10	4	36
21	Reef Credit Scheme	8	0	8	7	10	4	37
22	Carbon Market Initiatives	8	0	8	10	10	12	48
23	Market the region's sustainability credentials to encourage investment	7	0	9	8	12	4	40
24	Greater Whitsundays Waste to Energy Strategy	10	0	10	10	12	12	54
25	Gas Supply to Mackay Study	9	8	6	9	11	4	47
26	Urannah Dam	9	12	11	10	6	4	52

ID	PROJECT	G1 Total Score	G2 Total Score	G3 Total Score	G4 Total Score	G5 Total Score	G6 Total Score	Overall Rapid Assessment Scores
27	Hydrogen Production at Hay Point	8	0	7	8	12	12	47
28	Abbott Point Clean Energy Hub	8	0	8	4	9	8	37
29	Hydro Power at Urannah / Bowen Renewable Energy Hub	8	11	8	8	9	4	48
30	Novum Technologies - Waste Tyres to Energy	8	0	6	8	8	4	34
31	Burdekin Falls Dam Stage 2	9	0	7	9	10	8	43
32	Mackay Mountain Bike Trail	8	10	5	9	11	12	55
33	Isaac Trail Network	7	10	5	9	11	8	50
34	Whitsunday Mountain Bike Trails	7	10	5	9	11	8	50
35	Mining Heritage & Interpretive Visitor Centre	6	0	5	7	10	12	40
36	Mine Safety Rescue Centre	7	0	7	6	8	12	40
37	METS Export Hub	11	9	9	6	12	12	59
38	Agribusiness Centre of Excellence in Bowen & Cannonvale	7	0	8	9	10	8	42
39	Qantas Pilot Academy	9	0	6	7	10	4	36
40	Unlocking Greater Collaboration for Skills Development & Education	7	10	8	4	12	12	53
41	Skills Training Initiatives - Future Skills Fund	7	0	8	4	12	12	43
42	Ring Road Stage 3	9	0	7	9	12	8	45
43	Missing Link (22 km road between Nebo Range & Walkerston Bypass)	8	11	8	7	12	12	58
44	Peak Downs Highway (PDH)	8	0	8	5	10	12	43
45	Bruce Highway Goorganga Plains Upgrade - Plan & Preserve Corridor	8	0	8	11	12	8	47
46	Bruce Highway Goorganga Plains Upgrade - Works Program	8	0	8	11	12	4	43
47	Greater Whitsundays Regional Transport Strategy	9	0	9	10	12	8	48
48	Greater Whitsundays Regional Freight Strategy	9	0	9	10	12	12	52
49	Hamilton Plains Upgrade	8	0	6	11	10	4	39
50	Mackay Port Containerisation: Feasibility & Development	8	11	8	9	10	12	58
*	MEVETC	-	-	-	-	-	12	12

Note: \*Written in by one group

**Table 2 Group 1 Rapid Assessment Scores**

ID	PROJECT	G1 Significant Regional Benefits	G1 Employment Creation	G1 Economic improvement , value-add	G1 Catalysing impact	G1 Total Score
1	Racecourse Bio Food Hub	3	3	3	3	12
2	QUT Bio-Processing Hub Upgrade	2	1	1	3	7
3	Whitsunday Marine Centre of Excellence	1	2	2	1	6
4	Resource Centre of Excellence Expansion	2	2	2	3	9
5	Tassal Prawn Farm Expansion w. Prawn Feedstock Mill, Processing & Warehouse	2	3	3	3	11
6	MIW Agribusiness Futures Alliance	3	1	2	3	9
7	AgTech Hub Cluster & Hub	3	1	3	3	10
8	Urannah Irrigation Precinct	1	3	3	2	9
9	Greater Whitsundays Aviation Strategy	3	1	3	3	10
10	Whitsunday Airport Land use Master Planning	2	1	3	2	8
11	Mackay Airport Land use Master Planning	2	1	3	2	8
12	Abbott Point Aerospace Launch Site Feasibility Study & Business Case	2	1	2	3	8
13	Moranbah Hospital Redevelopment	1	2	1	3	7
14	Mackay Sports Centre of Excellence	1	1	1	2	5
15	Mackay Souths Sports Precinct Redevelopment	1	1	1	2	5
16	Insurance Reform	3	2	2	3	10
17	Tax Incentivisation Strategy for Housing, Payroll, & Industry Innovation Centre	3	2	2	3	10
18	Regional Telecommunications Strategy	3	1	1	3	8
19	Mobile Blackspot & NBN Connectivity	3	1	2	3	9
20	Reef Restoration Project	3	1	1	2	7
21	Reef Credit Scheme	3	1	1	3	8
22	Carbon Market Initiatives	3	1	1	3	8
23	Market the region's sustainability credentials to encourage investment	3	1	1	2	7
24	Greater Whitsundays Waste to Energy Strategy	3	2	2	3	10
25	Gas Supply to Mackay Study	1	2	3	3	9
26	Urannah Dam	1	3	2	3	9
27	Hydrogen Production at Hay Point	1	2	2	3	8
28	Abbott Point Clean Energy Hub	1	2	2	3	8
29	Hydro Power at Urannah / Bowen Renewable Energy Hub	1	2	2	3	8
30	Novum Technologies - Waste Tyres to Energy	1	2	2	3	8

ID	PROJECT	G1 Significant Regional Benefits	G1 Employment Creation	G1 Economic improvement , value-add	G1 Catalysing impact	G1 Total Score
31	Burdekin Falls Dam Stage 2	1	3	2	3	9
32	Mackay Mountain Bike Trail	1	2	2	3	8
33	Isaac Trail Network	1	2	2	2	7
34	Whitsunday Mountain Bike Trails	1	2	2	2	7
35	Mining Heritage & Interpretive Visitor Centre	1	1	2	2	6
36	Mine Safety Rescue Centre	1	2	2	2	7
37	METS Export Hub	2	3	3	3	11
38	Agribusiness Centre of Excellence in Bowen & Cannonvale	1	2	2	2	7
39	Qantas Pilot Academy	1	3	2	3	9
40	Unlocking Greater Collaboration for Skills Development & Education	3	1	1	2	7
41	Skills Training Initiatives - Future Skills Fund	3	1	1	2	7
42	Ring Road Stage 3	1	3	2	3	9
43	Missing Link (22 km road between Nebo Range & Walkerston Bypass)	1	3	1	3	8
44	Peak Downs Highway (PDH)	1	3	1	3	8
45	Bruce Highway Goorganga Plains Upgrade - Plan & Preserve Corridor	1	3	1	3	8
46	Bruce Highway Goorganga Plains Upgrade - Works Program	1	3	1	3	8
47	Greater Whitsundays Regional Transport Strategy	3	1	2	3	9
48	Greater Whitsundays Regional Freight Strategy	3	1	2	3	9
49	Hamilton Plains Upgrade	1	3	1	3	8
50	Mackay Port Containerisation: Feasibility & Development	1	3	1	3	8



**Table 3 Group 2 Rapid Assessment Scores**

ID	PROJECT	G2 Significant Regional Benefits	G2 Employment Creation	G2 Economic improvement , value-add	G2 Catalysing impact	G2 Total Score
1	Racecourse Bio Food Hub	3	2	3	3	11
2	QUT Bio-Processing Hub Upgrade	0	0	0	0	0
3	Whitsunday Marine Centre of Excellence	3	3	3	3	12
4	Resource Centre of Excellence Expansion	3	3	3	3	12
5	Tassal Prawn Farm Expansion w. Prawn Feedstock Mill, Processing & Warehouse	0	0	0	0	0
6	MIW Agribusiness Futures Alliance	0	0	0	0	0
7	AgTech Hub Cluster & Hub	0	0	0	0	0
8	Urannah Irrigation Precinct	0	0	0	0	0
9	Greater Whitsundays Aviation Strategy	3	2	2	3	10
10	Whitsunday Airport Land use Master Planning	0	0	0	0	0
11	Mackay Airport Land use Master Planning	0	0	0	0	0
12	Abbott Point Aerospace Launch Site Feasibility Study & Business Case	2	1	2	3	8
13	Moranbah Hospital Redevelopment	0	0	0	0	0
14	Mackay Sports Centre of Excellence	3	2	3	3	11
15	Mackay Souths Sports Precinct Redevelopment	3	2	2	2	9
16	Insurance Reform	3	3	3	3	12
17	Tax Incentivisation Strategy for Housing, Payroll, & Industry Innovation Centre	3	3	3	3	12
18	Regional Telecommunications Strategy	0	0	0	0	0
19	Mobile Blackspot & NBN Connectivity	0	0	0	0	0
20	Reef Restoration Project	0	0	0	0	0
21	Reef Credit Scheme	0	0	0	0	0
22	Carbon Market Initiatives	0	0	0	0	0
23	Market the region's sustainability credentials to encourage investment	0	0	0	0	0
24	Greater Whitsundays Waste to Energy Strategy	0	0	0	0	0
25	Gas Supply to Mackay Study	2	2	2	2	8
26	Urannah Dam	3	3	3	3	12
27	Hydrogen Production at Hay Point	0	0	0	0	0
28	Abbott Point Clean Energy Hub	0	0	0	0	0
29	Hydro Power at Urannah / Bowen Renewable Energy Hub	3	2	3	3	11
30	Novum Technologies - Waste Tyres to Energy	0	0	0	0	0

ID	PROJECT	G2 Significant Regional Benefits	G2 Employment Creation	G2 Economic improvement , value-add	G2 Catalysing impact	G2 Total Score
31	Burdekin Falls Dam Stage 2	0	0	0	0	0
32	Mackay Mountain Bike Trail	2	2	3	3	10
33	Isaac Trail Network	2	2	3	3	10
34	Whitsunday Mountain Bike Trails	2	2	3	3	10
35	Mining Heritage & Interpretive Visitor Centre	0	0	0	0	0
36	Mine Safety Rescue Centre	0	0	0	0	0
37	METS Export Hub	3	1	3	2	9
38	Agribusiness Centre of Excellence in Bowen & Cannonvale	0	0	0	0	0
39	Qantas Pilot Academy	0	0	0	0	0
40	Unlocking Greater Collaboration for Skills Development & Education	3	1	3	3	10
41	Skills Training Initiatives - Future Skills Fund	0	0	0	0	0
42	Ring Road Stage 3	0	0	0	0	0
43	Missing Link (22 km road between Nebo Range & Walkerston Bypass)	3	2	3	3	11
44	Peak Downs Highway (PDH)	0	0	0	0	0
45	Bruce Highway Goorganga Plains Upgrade - Plan & Preserve Corridor	0	0	0	0	0
46	Bruce Highway Goorganga Plains Upgrade - Works Program	0	0	0	0	0
47	Greater Whitsundays Regional Transport Strategy	0	0	0	0	0
48	Greater Whitsundays Regional Freight Strategy	0	0	0	0	0
49	Hamilton Plains Upgrade	0	0	0	0	0
50	Mackay Port Containerisation: Feasibility & Development	3	2	3	3	11

**Table 4 Group 3 Rapid Assessment Scores**

ID	PROJECT	G3 Significant Regional Benefits	G3 Employment Creation	G3 Economic improvement , value-add	G3 Catalysing impact	G3 Total Score
1	Racecourse Bio Food Hub	2	2	3	3	10
2	QUT Bio-Processing Hub Upgrade	1	1	2	2	6
3	Whitsunday Marine Centre of Excellence	2	2	2	2	8
4	Resource Centre of Excellence Expansion	2	1	2	2	7
5	Tassal Prawn Farm Expansion w. Prawn Feedstock Mill, Processing & Warehouse	1	2	2	2	7
6	MIW Agribusiness Futures Alliance	3	2	2	2	9
7	AgTech Hub Cluster & Hub	2	2	2	2	8
8	Urannah Irrigation Precinct	2	3	3	3	11
9	Greater Whitsundays Aviation Strategy	3	1	2	2	8
10	Whitsunday Airport Land use Master Planning	1	2	2	2	7
11	Mackay Airport Land use Master Planning	1	2	2	2	7
12	Abbott Point Aerospace Launch Site Feasibility Study & Business Case	1	1	2	2	6
13	Moranbah Hospital Redevelopment	1	2	1	1	5
14	Mackay Sports Centre of Excellence	2	1	1	1	5
15	Mackay Souths Sports Precinct Redevelopment	2	1	1	1	5
16	Insurance Reform	3	1	2	2	8
17	Tax Incentivisation Strategy for Housing, Payroll, & Industry Innovation Centre	3	1	2	2	8
18	Regional Telecommunications Strategy	3	1	2	2	8
19	Mobile Blackspot & NBN Connectivity	3	1	2	2	8
20	Reef Restoration Project	2	1	2	2	7
21	Reef Credit Scheme	3	1	2	2	8
22	Carbon Market Initiatives	3	1	2	2	8
23	Market the region's sustainability credentials to encourage investment	3	2	2	2	9
24	Greater Whitsundays Waste to Energy Strategy	3	2	2	3	10
25	Gas Supply to Mackay Study	1	1	2	2	6
26	Urannah Dam	3	3	2	3	11
27	Hydrogen Production at Hay Point	1	1	2	3	7
28	Abbott Point Clean Energy Hub	1	2	2	3	8
29	Hydro Power at Urannah / Bowen Renewable Energy Hub	2	1	3	2	8
30	Novum Technologies - Waste Tyres to Energy	1	1	2	2	6

ID	PROJECT	G3 Significant Regional Benefits	G3 Employment Creation	G3 Economic improvement , value-add	G3 Catalysing impact	G3 Total Score
31	Burdekin Falls Dam Stage 2	2	1	2	2	7
32	Mackay Mountain Bike Trail	1	1	1	2	5
33	Isaac Trail Network	1	1	1	2	5
34	Whitsunday Mountain Bike Trails	1	1	1	2	5
35	Mining Heritage & Interpretive Visitor Centre	1	1	1	2	5
36	Mine Safety Rescue Centre	2	1	2	2	7
37	METS Export Hub	3	2	2	2	9
38	Agribusiness Centre of Excellence in Bowen & Cannonvale	2	2	2	2	8
39	Qantas Pilot Academy	1	1	2	2	6
40	Unlocking Greater Collaboration for Skills Development & Education	3	1	2	2	8
41	Skills Training Initiatives - Future Skills Fund	3	1	2	2	8
42	Ring Road Stage 3	1	2	2	2	7
43	Missing Link (22 km road between Nebo Range & Walkerston Bypass)	2	2	2	2	8
44	Peak Downs Highway (PDH)	2	2	2	2	8
45	Bruce Highway Goorganga Plains Upgrade - Plan & Preserve Corridor	2	2	2	2	8
46	Bruce Highway Goorganga Plains Upgrade - Works Program	2	2	2	2	8
47	Greater Whitsundays Regional Transport Strategy	3	2	2	2	9
48	Greater Whitsundays Regional Freight Strategy	3	2	2	2	9
49	Hamilton Plains Upgrade	1	2	2	1	6
50	Mackay Port Containerisation: Feasibility & Development	2	2	2	2	8



**Table 5 Group 4 Rapid Assessment Scores**

ID	PROJECT	G4 Significant Regional Benefits	G4 Employment Creation	G4 Economic improvement , value-add	G4 Catalysing impact	G4 Total Score
1	Racecourse Bio Food Hub	3	1	3	1	8
2	QUT Bio-Processing Hub Upgrade	2	1	2	1	6
3	Whitsunday Marine Centre of Excellence	3	3	2	3	11
4	Resource Centre of Excellence Expansion	2	3	3	3	11
5	Tassal Prawn Farm Expansion w. Prawn Feedstock Mill, Processing & Warehouse	3	3	3	3	12
6	MIW Agribusiness Futures Alliance	3	1	2	2	8
7	AgTech Hub Cluster & Hub	3	1	3	3	10
8	Urannah Irrigation Precinct	3	2	3	2	10
9	Greater Whitsundays Aviation Strategy	3	1	3	3	10
10	Whitsunday Airport Land use Master Planning	2	2	2	2	8
11	Mackay Airport Land use Master Planning	2	2	2	2	8
12	Abbott Point Aerospace Launch Site Feasibility Study & Business Case	3	1	2	3	9
13	Moranbah Hospital Redevelopment	2	2	1	1	6
14	Mackay Sports Centre of Excellence	3	1	2	3	9
15	Mackay Souths Sports Precinct Redevelopment	3	1	2	3	9
16	Insurance Reform	3	1	1	2	7
17	Tax Incentivisation Strategy for Housing, Payroll, & Industry Innovation Centre	3	1	2	2	8
18	Regional Telecommunications Strategy	3	1	3	3	10
19	Mobile Blackspot & NBN Connectivity	3	1	3	3	10
20	Reef Restoration Project	3	1	2	2	8
21	Reef Credit Scheme	3	1	2	1	7
22	Carbon Market Initiatives	3	2	2	3	10
23	Market the region's sustainability credentials to encourage investment	3	2	1	2	8
24	Greater Whitsundays Waste to Energy Strategy	3	2	2	3	10
25	Gas Supply to Mackay Study	2	2	3	2	9
26	Urannah Dam	3	2	3	2	10
27	Hydrogen Production at Hay Point	2	2	2	2	8
28	Abbott Point Clean Energy Hub	1	1	1	1	4
29	Hydro Power at Urannah / Bowen Renewable Energy Hub	3	1	2	2	8
30	Novum Technologies - Waste Tyres to Energy	3	1	2	2	8

ID	PROJECT	G4 Significant Regional Benefits	G4 Employment Creation	G4 Economic improvement , value-add	G4 Catalysing impact	G4 Total Score
31	Burdekin Falls Dam Stage 2	3	1	2	3	9
32	Mackay Mountain Bike Trail	3	2	2	2	9
33	Isaac Trail Network	3	2	2	2	9
34	Whitsunday Mountain Bike Trails	3	2	2	2	9
35	Mining Heritage & Interpretive Visitor Centre	3	1	2	1	7
36	Mine Safety Rescue Centre	3	1	1	1	6
37	METS Export Hub	2	1	2	1	6
38	Agribusiness Centre of Excellence in Bowen & Cannonvale	3	2	2	2	9
39	Qantas Pilot Academy	2	1	2	2	7
40	Unlocking Greater Collaboration for Skills Development & Education	2	1	1	0	4
41	Skills Training Initiatives - Future Skills Fund	2	1	1	0	4
42	Ring Road Stage 3	3	2	2	2	9
43	Missing Link (22 km road between Nebo Range & Walkerston Bypass)	3	1	2	1	7
44	Peak Downs Highway (PDH)	2	1	1	1	5
45	Bruce Highway Goorganga Plains Upgrade - Plan & Preserve Corridor	3	2	3	3	11
46	Bruce Highway Goorganga Plains Upgrade - Works Program	3	2	3	3	11
47	Greater Whitsundays Regional Transport Strategy	3	1	3	3	10
48	Greater Whitsundays Regional Freight Strategy	3	1	3	3	10
49	Hamilton Plains Upgrade	3	2	3	3	11
50	Mackay Port Containerisation: Feasibility & Development	3	1	3	2	9

Table 6 Group 5 Rapid Assessment Scores

ID	PROJECT	G5 Significant Regional Benefits	G5 Employment Creation	G5 Economic improvement , value-add	G5 Catalysing impact	G5 Total Score
1	Racecourse Bio Food Hub	3	3	3	3	12
2	QUT Bio-Processing Hub Upgrade	3	3	3	3	12
3	Whitsunday Marine Centre of Excellence	1	2	2	2	7
4	Resource Centre of Excellence Expansion	3	3	3	3	12
5	Tassal Prawn Farm Expansion w. Prawn Feedstock Mill, Processing & Warehouse	1	2	2	1	6
6	MIW Agribusiness Futures Alliance	3	3	3	3	12
7	AgTech Hub Cluster & Hub	3	2	2	2	9
8	Urannah Irrigation Precinct	1	3	1	1	6
9	Greater Whitsundays Aviation Strategy	3	3	3	3	12
10	Whitsunday Airport Land use Master Planning	3	3	3	3	12
11	Mackay Airport Land use Master Planning	3	3	3	3	12
12	Abbott Point Aerospace Launch Site Feasibility Study & Business Case	3	3	3	3	12
13	Moranbah Hospital Redevelopment	3	3	3	2	11
14	Mackay Sports Centre of Excellence	3	3	3	3	12
15	Mackay Souths Sports Precinct Redevelopment	3	3	3	3	12
16	Insurance Reform	3	1	1	2	7
17	Tax Incentivisation Strategy for Housing, Payroll, & Industry Innovation Centre	3	3	3	3	12
18	Regional Telecommunications Strategy	3	3	3	3	12
19	Mobile Blackspot & NBN Connectivity	3	2	3	3	11
20	Reef Restoration Project	3	2	3	2	10
21	Reef Credit Scheme	3	2	3	2	10
22	Carbon Market Initiatives	3	2	3	2	10
23	Market the region's sustainability credentials to encourage investment	3	3	3	3	12
24	Greater Whitsundays Waste to Energy Strategy	3	3	3	3	12
25	Gas Supply to Mackay Study	3	2	3	3	11
26	Urannah Dam	1	3	1	1	6
27	Hydrogen Production at Hay Point	3	3	3	3	12
28	Abbott Point Clean Energy Hub	2	2	3	2	9
29	Hydro Power at Urannah / Bowen Renewable Energy Hub	2	2	3	2	9
30	Novum Technologies - Waste Tyres to Energy	2	2	2	2	8

ID	PROJECT	G5 Significant Regional Benefits	G5 Employment Creation	G5 Economic improvement , value-add	G5 Catalysing impact	G5 Total Score
31	Burdekin Falls Dam Stage 2	2	3	3	2	10
32	Mackay Mountain Bike Trail	3	2	3	3	11
33	Isaac Trail Network	3	2	3	3	11
34	Whitsunday Mountain Bike Trails	3	2	3	3	11
35	Mining Heritage & Interpretive Visitor Centre	2	2	3	3	10
36	Mine Safety Rescue Centre	2	2	2	2	8
37	METS Export Hub	3	3	3	3	12
38	Agribusiness Centre of Excellence in Bowen & Cannonvale	2	2	3	3	10
39	Qantas Pilot Academy	2	2	3	3	10
40	Unlocking Greater Collaboration for Skills Development & Education	3	3	3	3	12
41	Skills Training Initiatives - Future Skills Fund	3	3	3	3	12
42	Ring Road Stage 3	3	3	3	3	12
43	Missing Link (22 km road between Nebo Range & Walkerston Bypass)	3	3	3	3	12
44	Peak Downs Highway (PDH)	2	3	3	2	10
45	Bruce Highway Goorganga Plains Upgrade - Plan & Preserve Corridor	3	3	3	3	12
46	Bruce Highway Goorganga Plains Upgrade - Works Program	3	3	3	3	12
47	Greater Whitsundays Regional Transport Strategy	3	3	3	3	12
48	Greater Whitsundays Regional Freight Strategy	3	3	3	3	12
49	Hamilton Plains Upgrade	2	3	3	2	10
50	Mackay Port Containerisation: Feasibility & Development	2	3	2	3	10



Table 7 Group 6 Rapid Assessment Scores

ID	PROJECT	G6 Significant Regional Benefits	G6 Employment Creation	G6 Economic improvement , value-add	G6 Catalysing impact	G6 Total Score
1	Racecourse Bio Food Hub	3	3	3	3	12
2	QUT Bio-Processing Hub Upgrade	1	1	1	1	4
3	Whitsunday Marine Centre of Excellence	2	2	2	2	8
4	Resource Centre of Excellence Expansion	3	3	3	3	12
5	Tassal Prawn Farm Expansion w. Prawn Feedstock Mill, Processing & Warehouse	1	1	1	1	4
6	MIW Agribusiness Futures Alliance	1	1	1	1	4
7	AgTech Hub Cluster & Hub	1	1	1	1	4
8	Urannah Irrigation Precinct	1	1	1	1	4
9	Greater Whitsundays Aviation Strategy	2	2	2	2	8
10	Whitsunday Airport Land use Master Planning	1	1	1	1	4
11	Mackay Airport Land use Master Planning	1	1	1	1	4
12	Abbott Point Aerospace Launch Site Feasibility Study & Business Case	1	1	1	1	4
13	Moranbah Hospital Redevelopment	3	3	3	3	12
14	Mackay Sports Centre of Excellence	3	3	3	3	12
15	Mackay Souths Sports Precinct Redevelopment	1	1	1	1	4
16	Insurance Reform	2	2	2	2	8
17	Tax Incentivisation Strategy for Housing, Payroll, & Industry Innovation Centre	2	2	2	2	8
18	Regional Telecommunications Strategy	3	3	3	3	12
19	Mobile Blackspot & NBN Connectivity	3	3	3	3	12
20	Reef Restoration Project	1	1	1	1	4
21	Reef Credit Scheme	1	1	1	1	4
22	Carbon Market Initiatives	3	3	3	3	12
23	Market the region's sustainability credentials to encourage investment	1	1	1	1	4
24	Greater Whitsundays Waste to Energy Strategy	3	3	3	3	12
25	Gas Supply to Mackay Study	1	1	1	1	4
26	Urannah Dam	1	1	1	1	4
27	Hydrogen Production at Hay Point	3	3	3	3	12
28	Abbott Point Clean Energy Hub	2	2	2	2	8
29	Hydro Power at Urannah / Bowen Renewable Energy Hub	1	1	1	1	4
30	Novum Technologies - Waste Tyres to Energy	1	1	1	1	4

ID	PROJECT	G6 Significant Regional Benefits	G6 Employment Creation	G6 Economic improvement , value-add	G6 Catalysing impact	G6 Total Score
31	Burdekin Falls Dam Stage 2	2	2	2	2	8
32	Mackay Mountain Bike Trail	3	3	3	3	12
33	Isaac Trail Network	2	2	2	2	8
34	Whitsunday Mountain Bike Trails	2	2	2	2	8
35	Mining Heritage & Interpretive Visitor Centre	3	3	3	3	12
36	Mine Safety Rescue Centre	3	3	3	3	12
37	METS Export Hub	3	3	3	3	12
38	Agribusiness Centre of Excellence in Bowen & Cannonvale	2	2	2	2	8
39	Qantas Pilot Academy	1	1	1	1	4
40	Unlocking Greater Collaboration for Skills Development & Education	3	3	3	3	12
41	Skills Training Initiatives - Future Skills Fund	3	3	3	3	12
42	Ring Road Stage 3	2	2	2	2	8
43	Missing Link (22 km road between Nebo Range & Walkerston Bypass)	3	3	3	3	12
44	Peak Downs Highway (PDH)	3	3	3	3	12
45	Bruce Highway Goorganga Plains Upgrade - Plan & Preserve Corridor	2	2	2	2	8
46	Bruce Highway Goorganga Plains Upgrade - Works Program	1	1	1	1	4
47	Greater Whitsundays Regional Transport Strategy	2	2	2	2	8
48	Greater Whitsundays Regional Freight Strategy	3	3	3	3	12
49	Hamilton Plains Upgrade	1	1	1	1	4
50	Mackay Port Containerisation: Feasibility & Development	3	3	3	3	12
	MEVETC	3	3	3	3	12

# Exercise 5

# Red Dot Individual Voting

Table 8 Voting Talley of Red Dot exercise

ID	PROJECT	STICKER TALLY
1	Racecourse Bio Food Hub	11
2	QUT Bio-Processing Hub Upgrade	1
3	Whitsunday Marine Centre of Excellence	5
4	Resource Centre of Excellence Expansion	9
5	Tassal Prawn Farm Expansion w. Prawn Feedstock Mill, Processing & Warehouse	3
6	MIW Agribusiness Futures Alliance	0
7	AgTech Hub Cluster & Hub	0
8	Urannah Irrigation Precinct	2
9	Greater Whitsundays Aviation Strategy	5
10	Whitsunday Airport Land use Master Planning	0
11	Mackay Airport Land use Master Planning	0
12	Abbott Point Aerospace Launch Site Feasibility Study & Business Case	0
13	Moranbah Hospital Redevelopment	2
14	Mackay Sports Centre of Excellence	3
15	Mackay Souths Sports Precinct Redevelopment	0
16	Insurance Reform	6
17	Tax Incentivisation Strategy for Housing, Payroll, & Industry Innovation Centre	2
18	Regional Telecommunications Strategy	2
19	Mobile Blackspot & NBN Connectivity	0
20	Reef Restoration Project	0
21	Reef Credit Scheme	0
22	Carbon Market Initiatives	0
23	Market the region's sustainability credentials to encourage investment	0

ID	PROJECT	STICKER TALLY
24	Greater Whitsundays Waste to Energy Strategy	3
25	Gas Supply to Mackay Study	0
26	Urannah Dam	6
27	Hydrogen Production at Hay Point	0
28	Abbott Point Clean Energy Hub	0
29	Hydro Power at Urannah / Bowen Renewable Energy Hub	0
30	Novum Technologies - Waste Tyres to Energy	0
31	Burdekin Falls Dam Stage 2	0
32	Mackay Mountain Bike Trail	0
33	Isaac Trail Network	0
34	Whitsunday Mountain Bike Trails	0
35	Mining Heritage & Interpretive Visitor Centre	1
36	Mine Safety Rescue Centre	0
37	METS Export Hub	3
38	Agribusiness Centre of Excellence in Bowen & Cannonvale	0
39	Qantas Pilot Academy	0
40	Unlocking Greater Collaboration for Skills Development & Education	1
41	Skills Training Initiatives - Future Skills Fund	0
42	Ring Road Stage 3	0
43	Missing Link (22 km road between Nebo Range & Walkerston Bypass)	0
44	Peak Downs Highway (PDH)	4
45	Bruce Highway Goorganga Plains Upgrade - Plan & Preserve Corridor	1
46	Bruce Highway Goorganga Plains Upgrade - Works Program	1
47	Greater Whitsundays Regional Transport Strategy	0
48	Greater Whitsundays Regional Freight Strategy	0
49	Hamilton Plains Upgrade	2
50	Mackay Port Containerisation: Feasibility & Development	0



# Greater Whitsundays Economic Development Roadmap Enablers



Productive and prosperous region





21<sup>st</sup> Century Infrastructure








Tomorrow's workforce











Liveability and wellbeing




ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
1	2, 5, 9, 25, 38, 41, 50	<p><b>Racecourse Bio Food Hub (Covid recovery project)</b></p> <p><b>Description</b> The region has proven commitment and expertise in advanced biomanufacturing activities (i.e. sugar mills, biofuel production). These facilities can offer investors the opportunity to partner and further expand upon existing biomanufacturing organisations and contribute to the growth of the Mackay Future Foods Bio Hub.</p> <p><b>Regional Benefit</b> Recognition as a national and international leader and innovator in biomanufacturing, development of investor-owned bioprocessing infrastructure and piloting of research and development projects.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Mackay Sugar</li> <li>TIQ</li> <li>DSDILGP</li> </ul>	<p>Advanced Manufacturing and Engineering</p>  <p>Project</p> <p>Investment Needed</p>	●		
2	1, 5, 9, 25, 38, 41, 50	<p><b>QUT Bio-Processing Hub Upgrade</b></p> <p><b>Description</b> \$5.2M Regional Recovery Partnerships program funding to upgrade and expand equipment capability at the Plant. The pilot plant is a biomanufacturing scale-up facility that bridges the gap between research and commercialisation by demonstrating the viability of new technologies and producing products in sizable quantities.</p> <p><b>Regional Benefit</b> The funding will upgrade the plant's biomass processing, fermentation, separation, and purification equipment, which will enhance its ability to demonstrate synthetic biology capability for regional biomanufacturing. Upgrading the capability to demonstrate biomanufacturing technologies will make the pilot plant the first and only facility in Australia capable of doing that at scale.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>QUT</li> <li>Mackay Sugar</li> <li>DSDILGP</li> </ul>	<p>Advanced Manufacturing and Engineering</p>  <p>Project</p> <p>Investment Accelerated</p>	●		




ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
3	38, 40, 41	<p><b>Whitsunday Marine Centre of Excellence</b></p> <p><b>Description</b> Multi-stakeholder marine services collaboration to articulate a shared development approach for the region. Includes Whitsunday Marine Centre of Excellence.</p> <p><b>Regional Benefit</b> Delivery of the Whitsunday Marine Centre of Excellence, provision of additional training opportunities and integration of VET based METS/mechanical qualifications.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Whitsunday Regional Council</li> </ul>	<p>Advanced Manufacturing and Engineering</p>  <p>Project</p> <p>Investment Needed</p>		●	
4	36, 37	<p><b>Resource Centre of Excellence Expansion</b></p> <p><b>Description</b> Stage 2 and 3 of the site development to support research and development within the mineral processing space and advanced manufacturing.</p> <p><b>Regional Benefit</b> Not fully quantified to date</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Resource Centre of Excellence</li> </ul>	<p>Advanced Manufacturing and Engineering</p>  <p>Project</p> <p>Investment Needed</p>		●	
5	1, 2, 6, 38	<p><b>Tassal Prawn Farm Expansion w. Prawn Feedstock Mill, Processing &amp; Warehouse</b></p> <p><b>Description</b> Regional Road map to support trunk infrastructure development needs for Tassal development. Tassal propose to develop a world class prawn farm and associated operations precinct. The development comprises of land-based aquaculture, processing facilities and supporting infrastructure to produce tiger prawns.</p> <p><b>Regional Benefit</b> The development provides the basis for Tassal to drive its diversification into Queensland prawn farming involve an estimated investment of ~\$200M during construction phase. The broader benefit to the region comes from the supply of feedstock to underpin a milling plant to process prawn and other animal feedstock.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Tassal Group</li> </ul>	<p>Agribusiness</p>  <p>Project</p> <p>Funded</p>	●		



ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
6	5, 7, 8, 21, 22, 23, 38	<p><b>MIW Agribusiness Futures Alliance</b></p> <p><b>Description</b> Develop the MIW agribusiness industry capacity and capability with a view to increasing productivity, quality assurance, social responsiveness, economic and environmental sustainability in the face of diminishing returns and global competition. The Alliance will be the entity driving a range of agribusiness programs, projects, and policy changes.</p> <p><b>Regional Benefit</b> In realising this outcome, the project aims to:</p> <ul style="list-style-type: none"> <li>• support diversification and growth in rural business and associated job opportunities</li> <li>• support rural industry succession and transition, increase innovation and new technology adoption</li> <li>• support transformational agribusiness and infrastructure development and market MIW agribusiness as a global exemplar built on agile market responsiveness</li> <li>• gain greater understanding of consumers in domestic and international markets and collaborate across neighbouring regions to increase capacity to deliver to export markets</li> <li>• Support the improvement of MIW agribusinesses and industries to enhance their social licence and environmental stewardship.</li> </ul> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• MIW Agribusiness Alliance</li> </ul>	<p>Agribusiness</p>  <p>Program</p> <p>Investment Needed</p>	●		
7	6, 38, 40, 41	<p><b>AgTech Hub Cluster &amp; Hub (Covid recovery project)</b></p> <p>FIAL funding will support the provisions of services and resources to support AgTech development in the GW region. It will directly develop:</p> <ul style="list-style-type: none"> <li>• AgTech Virtual Hub</li> <li>• AgTech Strategy</li> <li>• Support programs for rural business.</li> </ul> <p><b>Regional Benefit</b> The MIW region generates a gross value total of \$1,393B, equating to 9.9% and 2.3% of Queensland and Australia's gross value for rural production (Source ABS: 2018). Growing this contribution will rely on a renewed focus on research and development. AgTech Cluster supports solutions development opportunities either domestically or overseas. The region developed and successfully pitched an AgTech Cluster program /project.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• MIW Agribusiness Alliance</li> <li>• GW3</li> <li>• RDA GW</li> <li>• QDAF</li> </ul>	<p>Agribusiness</p>  <p>Program</p> <p>Investment Needed</p>	●	●	




ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
8	26	<p><b>Urannah Irrigation Precinct</b></p> <p><b>Description</b> An 25,000 ha irrigated agricultural development precinct, (including 9,850 ha high value cropping farm development and 12,250 ha grazing) and associated in-stream and off-stream storages, trunk delivery works and on-farm infrastructure.</p> <p><b>Regional Benefit</b> Additional cropping area and regional agribusiness revenue from high value crops.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Bowen Water Utilities</li> </ul>	<p>Agribusiness</p>  <p>Project</p> <p>Investment Needed</p>		●	
9	10, 11, 12	<p><b>Greater Whitsundays Aviation Strategy</b></p> <p><b>Description</b> The region has 4 major regional airports and 3 smaller charter airfields. The facilities compete for access and provision of services and products and access to carriers and government funding. To support long term development of the regional aviation sector a coherent and shared plan and strategy for regional development of aviation is required. This strategy covers passengers and freight opportunities and explore integration with other modes of transport and freight movement (multimodal focus). Consideration is also required for aviation site land development opportunities.</p> <p><b>Regional Benefit</b> A coordinated strategy and plan for aviation passengers and freight development.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>GWCOM</li> </ul>	<p>Aviation &amp; Aerospace</p>    <p>Policy</p> <p>Investment Needed</p>	●		
10	9, 11, 12	<p><b>Whitsunday Airport Land use Master Planning</b></p> <p><b>Description</b> Whitsunday Airport is completing the development of updated airport master planning and released EOI for land use to support manufacturing and retail development of its Proserpine precinct.</p> <p><b>Regional Benefit</b> Not fully quantified to date</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Whitsundays Airport</li> <li>Whitsundays Regional Council</li> </ul>	<p>Aviation &amp; Aerospace</p>   <p>Policy</p> <p>Investment Needed</p>		●	
11	9, 10, 12	<p><b>Mackay Airport Land use Master Planning</b></p> <p><b>Description</b> Mackay Airport is completing the development of updated airport maser planning and released EOI for land use to support manufacturing and retail development of its Milton Street precinct.</p> <p><b>Regional Benefit</b> Not fully quantified to date</p> <p><b>Lead</b> North Queensland Airport</p>	<p>Aviation &amp; Aerospace</p>   <p>Policy</p> <p>Investment Needed</p>		●	






ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
12	9, 19, 50	<p><b>Abbott Point Aerospace Launch Site Feasibility Study &amp; Business Case (Covid recovery project)</b></p> <p><b>Description</b> Investment in a Launch Whitsundays feasibility study and business case includes:</p> <ul style="list-style-type: none"> <li>• Master Plan for a satellite launch facility at Abbot Point</li> <li>• Investment Prospectus and assessment of regional benefits</li> <li>• Information and promotion material</li> <li>• Environmental Management Plan</li> </ul> <p><b>Regional Benefit</b> A launch complex will directly support hundreds of operational jobs related to launch operations, as well as indirectly create up to a thousand positions in local, regional, and state industries. The aerospace sector has a strong alignment to the technical skills base of METS, which is strongly represented across the MIW region</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• Gilmore Space Tech</li> <li>• Launch Whitsundays</li> <li>• DSILGP</li> </ul>	<p>Aviation &amp; Aerospace</p>  <p>Project</p> <p>Investment Needed</p>	●		
13	36	<p><b>Moranbah Hospital Redevelopment (Covid recovery project)</b></p> <p><b>Description</b> Clinical capacity of the Bowen Basin catchment area requires a significant investment to respond to the growing population and an expanding mining sector. The 2020 Grosvenor Mine emergency highlights importance of in-situ medical facilities. Investment to complete business case is required \$1.5M.</p> <p><b>Regional Benefit</b> Development of a business case is a critical step in ensuring that the workforces and community of the Bowen Basin have access to quality medical care. Funding this project has significant long-term benefits for the Isaac region.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• Mackay Hospital and Health Service</li> </ul>	<p>Community &amp; Public Realm</p>  <p>Project</p> <p>Investment Needed</p>	●		
14	15	<p><b>Mackay Sports Centre of Excellence</b></p> <p><b>Description</b> Oralee's ARC Phase Two development is a multipurpose indoor sports and training centre that also provides a community emergency response centre.</p> <p><b>Regional Benefit</b> A multipurpose centre would support a range of indoor sports and provide for infrastructure to train and educate areas of sports medicine, sports science, and sports administration. Land is owned by CQ University and development expands ARC's 2019 development.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• Mackay Regional Council</li> <li>• CQ University</li> </ul>	<p>Community &amp; Public Realm</p>  <p>Project</p> <p>Investment Needed</p>		●	




ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
15	14	<p><b>Mackay Souths Sports Precinct Redevelopment</b></p> <p><b>Description</b> This project will deliver a redevelopment of the BB Prints, RLMD and South Junior sporting complex. Redevelopment will include development of new grandstands, office sites and sport amenities to accommodate a range of rectangular field sports. Total cost is estimated to be \$80M.</p> <p><b>Regional Benefit</b> Upgraded sports facilities will accommodate sports infrastructure for regional competitions, while attracting state and national junior and senior sports carnivals and national sports such as A League, NRL, Rugby etc.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Mackay Regional Council</li> </ul>	<p>Community &amp; Public Realm</p>  <p>Project</p> <p>Investment Needed</p>			●
16	17	<p><b>Insurance Reform</b></p> <p><b>Description</b> Significant insurance premium increases driven by repeated frequent weather events and natural disasters have placed financial pressures on households and businesses across the region.</p> <p><b>Regional Benefit</b> Insurance reforms along with investment in mitigation, improved land use planning and strengthening building codes will ensure a stronger, more resilient regional community.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>GW3</li> <li>RDA GW</li> </ul>	<p>Community &amp; Public Realm</p>  <p>Program</p> <p>Investment Needed</p>	●		
17	16	<p><b>Tax Incentivisation Strategy for Housing, Payroll, &amp; Industry Innovation Centre</b></p> <p><b>Description</b> Tax incentivisation strategies offering tax offsets, concessions, or reductions can provide regionally customised responses to housing affordability, payroll taxation and industry innovation in the region and drive developments which provide community and industry benefits.</p> <p><b>Regional Benefit</b> Alleviates issues facing affordable housing, reduces the impact of payroll taxes on regionally headquartered companies and removes roadblocks to industry innovation.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>GW3</li> <li>RDA GW</li> </ul>	<p>Community &amp; Public Realm</p>  <p>Program</p> <p>Investment Needed</p>	●		




ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
18	19	<p><b>Regional Telecommunications Strategy</b></p> <p><b>Description</b> A key element to support increased business productivity is access to, and use of mobile and broadband services. The GW region lacks suitable access (download, upload and bandwidth) availability due to poor infrastructure provision, access option knowledge, and poor digital awareness and understanding – this is stifling business development growth and productivity. Changes to community and business needs during and post-COVID is influencing telecommunications needs and wants. Opportunity exists for GW region to develop catchment specific telecommunication strategies that understand and can articulate the current SWOT of telecommunications and focused toward future needs to support development and growth. Outputs from this work guiding regional application toward programs such as Mobile black spot, Regional Connectivity program and programs within NBN Co. and Telstra etc.</p> <p><b>Regional Benefit</b> Clear telecommunications vision and desired state for telecommunications to support increased regional productivity and liveability.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• GWCOM</li> <li>• GW3</li> <li>• RDA GW</li> </ul>	<p>Digital Connectivity</p>  <p>Policy</p> <p>Investment Needed</p>	●		
19	18	<p><b>Mobile Blackspot &amp; NBN Connectivity (Covid recovery project)</b></p> <p><b>Description</b> There are 223 identified mobile blackspots across the MIW region requiring prioritised funding to improve mobile coverage and digital connectivity.</p> <p><b>Regional Benefit</b> Significant impact on supply chain and safety implications for the region and allows other industries to access vital digital infrastructure enabling new technology to aid productivity (particularly in the agriculture sector).</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• GW3</li> <li>• RDA GW</li> <li>• LG</li> <li>• Sector Peaks</li> <li>• DITRDC</li> </ul>	<p>Digital Connectivity</p>  <p>Program</p> <p>Investment Accelerated</p>	●		




ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
20	21, 22, 23	<p><b>Reef Restoration Project (Covid recovery project)</b></p> <p><b>Description</b> The Reef Restoration Project is a key regional activity in the process of assisting the recovery and building the resilience of the Whitsunday region of the Great Barrier Reef. It includes expanding on existing underwater art and reef restoration projects and scale up collaborations, knowledge, and actions.</p> <p><b>Regional Benefit</b> The Reef Restoration coral gardening project will provide 24 ongoing jobs and offer up to 50,000 participants (tourists and residents) the opportunity to participate in reef restoration workshops and activities. This will be Australia's largest participatory coral gardening/reef restoration project.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Whitsunday Tourism</li> </ul>	<p>Environment</p>  <p>Project</p> <p>Investment Ready</p>	●		
21	20, 22, 23	<p><b>Reef Credit Scheme</b></p> <p><b>Description</b> Reef Credit Scheme aims to deliver water quality benefits for the Great Barrier Reef. Farmers and landholders in Reef regions can earn an additional, regular income through generating and selling Reef Credits by taking actions on their land to reduce nutrient or sediment run-off flowing to the Reef. State Government is kick-starting the market with a \$10M investment purchase of Reef Credits generated by landholders.</p> <p><b>Regional Benefit</b> Benefits include additional income for producers in Reef regions, supported land and material use permits for farm operations. Opportunity to market produce as reef-safe. The scheme provides multinational corporates, private investors, and philanthropic organisations a unique opportunity to invest in work that directly protects the Great Barrier Reef.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Reef Catchments</li> <li>CANEGROWERS</li> </ul>	<p>Environment</p>  <p>Program</p> <p>Investment Needed</p>	●		
22	20, 21, 23	<p><b>Carbon Market Initiatives</b></p> <p><b>Description</b> Carbon Farming Initiatives (CFI) allow land users to earn carbon credits by storing carbon or reducing greenhouse gas emissions on the land. These credits can be sold to entities seeking to offset their emissions.</p> <p><b>Regional Benefit</b> CFI also encourages sustainable farm practices and provides funding for landscape restoration projects.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Reef Catchments</li> <li>GW3</li> </ul>	<p>Environment</p>  <p>Program</p> <p>Investment Needed</p>	●		



ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
23	20, 21, 22	<p><b>Market the region's sustainability credentials to encourage investment</b></p> <p>Social and environmental value is an increasing competitive business advantage as consumers demand sustainable product. The region can leverage social and environmental value generation to attract investment, utilising existing standards that consumers support and understand to leverage preferential market access and payments.</p> <p>Opportunity exists for the Greater Whitsundays region to understand and if so desired aligned supply chains with commodity sector food supply chain standards (already endorsed by Bonsucro, Marine Stewardship Council, Forestry Stewardship Council, Better Beef etc.)</p> <p>These Global standards are already being integrated within some supply and value chains and offer initial premium on product.</p> <p><b>Regional Benefit</b></p> <p>Develop a place-based brand and secure preferential markets access to premium price for exported products and services.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• GW3</li> <li>• RDA GW</li> <li>• TIQ</li> <li>• DSDILGP</li> <li>• Peak Bodies</li> </ul>	<p>Environment</p>  <p>Program</p> <p>Investment Needed</p>	●		
24	1, 2, 23	<p><b>Greater Whitsundays Waste to Energy Strategy (Covid recovery project)</b></p> <p><b>Description</b></p> <p>A coordinated, regional response to alternative waste strategies, utilising each local government area's waste stream. \$250K of investment is required to develop.</p> <p><b>Regional Benefit</b></p> <p>The region collaboratively has significant waste feedstock which can contribute to bioenergy production in the future.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• Greater Whitsunday Council of Mayors</li> </ul>	<p>Environment</p>  <p>Program</p> <p>Investment Needed</p>	●		
25	1, 2	<p><b>Gas Supply to Mackay Study</b></p> <p><b>Description</b></p> <p>Concept development of a gas pipeline connecting the Mackay Region to the existing gas resources in the Bowen Basin near Moranbah.</p> <p><b>Regional Benefit</b></p> <p>Catalyst for range of diversified manufacturing opportunities and support production of biogas and supply via connected network of gas supply.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• Mackay Regional Council</li> <li>• RDA GW</li> </ul>	<p>Environment</p>  <p>Project</p> <p>Investment Needed</p>	●		






ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
26	8	<p><b>Urannah Dam</b></p> <p><b>Description</b> A dam on the Broken River, a water distribution network including connecting water pipelines and in-stream distribution and storage of water, an irrigation precinct, and a pumped hydro-electric power scheme. 2022 construction start date at cost of \$2.9B.</p> <p><b>Regional Benefit</b> Up to 1,200 FTE jobs during construction and 600 FTE jobs in operational phase.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Bowen Water Utilities</li> </ul>	<p>Environment</p>  <p>Project</p> <p>Investment Accelerated</p>	●		
27	24, 28, 29, 30	<p><b>Hydrogen Production at Hay Point</b></p> <p><b>Description</b> MOU conceptual development to build a renewable hydrogen production, storage, and export facility within the Hay Point port precinct.</p> <p><b>Regional Benefit</b> Hay Point is a critical part of the state supply chain and Queensland's economy, connecting regional Queensland to power, food, and steel industries in Asia. This agreement prepares Hay Point port to meet the energy needs of developing industries across the globe.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>NQBP</li> <li>Dalrymple Bay Infrastructure</li> <li>Brookfield</li> <li>ITOCHU Corporation.</li> </ul>	<p>Environment</p>  <p>Project</p> <p>Investment Needed</p>		●	
28	24, 27, 29, 30	<p><b>Abbott Point Clean Energy Hub</b></p> <p><b>Description</b> An Abbot Point site is ideally matched for Integrated Pumped Hydro Reverse Osmosis Clean Energy Storage (IPHROCES) technology with large-scale solar PV and a hydrogen production and export facility. The combination of seawater pumped hydro, desalination, PV, and hydrogen production provides long term climate-independent water and energy security by:</p> <ul style="list-style-type: none"> <li>generating high-quality water with no impact on current freshwater resources and minimal impact to the marine environment</li> <li>supporting increased renewable energy penetration and grid reliability with low cost dispatchable energy storage and grid services</li> <li>producing green hydrogen behind the meter at high utilisation directly at the Port, making this renewable fuel available to export markets.</li> </ul> <p><b>Regional Benefit</b> The project presents a major stimulus opportunity for North Queensland, providing ongoing green jobs and a large regional economic impact throughout the development, construction, and operational phases. The integration reduces costs and allow flexibility in the delivery of water and power services to the market. Early planning outlines 2,180 FTE during construction and 72 FTE during operational phase.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Energy Estate</li> <li>Oceanus Power &amp; Water, LLC ("Oceanus")</li> </ul>	<p>Environment</p>  <p>Project</p> <p>Investment Needed</p>		●	




ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
29	24, 27, 28, 30	<p><b>Hydro Power at Urannah / Bowen Renewable Energy Hub</b></p> <p><b>Description</b> A pumped hydroelectric power storage and power generation infrastructure – power generation infrastructure producing 1.4 GW+ electricity supply and ~8 GWhr+ pumped storage capacity, incorporating power stations, dams and reservoirs, waterways, and power transmission infrastructure. The Plant to support export scale hydrogen production.</p> <p><b>Regional Benefit</b> The Bowen Renewable Energy Hub is the largest renewable baseload energy project in North Australia. Once operational it will generate over 1,400 MW, reduce carbon emissions, and support export scale hydrogen production.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Bowen Water Utilities</li> </ul>	<p>Environment</p>  <p>Project</p> <p>Investment Needed</p>		●	
30	24, 27, 28, 29	<p><b>Novum Technologies - Waste Tyres to Energy</b></p> <p><b>Description</b> Development support from government to support the establishment of plastics and rubber recycling facility in the GW region. The recycling process heat and reduced pressure to convert tyres into steel, carbon black, fuel feedstocks and process gas. There are several different sizes of reactor chamber - depending upon the application.</p> <p><b>Regional Benefit</b> New waste management industry converting rubber/tyre waste from mining and agriculture into value-add products - new industry and additional jobs and roles.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Novum Energy Australia</li> </ul>	<p>Environment</p>  <p>Project</p> <p>Investment Needed</p>		●	
31	26	<p><b>Burdekin Falls Dam Stage 2</b></p> <p><b>Description</b> Proposal to increase the storage capacity of the existing Burdekin Falls Dam by raising the dam by 2 m to 6 m. The project is located on the Burdekin River approximately 160 km upstream from the river's mouth and approximately 210 km south of Townsville. Estimated cost in between \$358M and \$655M – Possible construction start date of 2025.</p> <p><b>Regional Benefit</b> When integrated with existing and additional water pipeline and channel infrastructure a doubling of water availability could be supplied to Bowen, Moranbah and western area of the Whitsundays and Isaac Regional Council area 150 FTE jobs during construction.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Sunwater Limited</li> </ul>	<p>Environment</p>  <p>Project</p> <p>Investment Ready</p>		●	




ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
32	33, 34	<p><b>Mackay Mountain Bike Trail (Covid recovery project)</b></p> <p><b>Description</b> The Pioneer Valley Mountain Bike Trail Project is a single direction, 100 km mountain bike trail network from Eungella to Finch Hatton. Stage One delivers trail head infrastructure and associated Finch Hatton tracks. Estimated cost of \$8M.</p> <p><b>Regional Benefit</b> Pioneer Valley Mountain Bike Trail project will create 10 FTE jobs during construction and offer 110 ongoing jobs. This project is estimated to attract 31,000 unique visitors annually.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Mackay Regional Council</li> </ul>	<p>Tourism</p>  <p>Project</p> <p>Investment Needed</p>	●		
33	32, 34	<p><b>Isaac Trail Network (Covid recovery project)</b></p> <p><b>Description</b> There is an opportunity to develop a series of trails leading from Mackay and Whitsunday Council areas through to the Isaac region and further onto neighbouring regional councils. The trails can highlight historic, tourism and industry features of the region including indigenous culture, gold fields and the serenity of natural lakes and dams.</p> <p><b>Regional Benefit</b> The Isaac Trail Network has the potential to connect seamlessly to the Pioneer Valley Mountain Bike Trail Project and provide an additional adventure tourism offering in the Mackay Isaac Whitsunday region.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Isaac Regional Council</li> </ul>	<p>Tourism</p>  <p>Project</p> <p>Investment Needed</p>		●	
34	32, 33	<p><b>Whitsunday Mountain Bike Trails (Covid recovery project)</b></p> <p><b>Description</b> This project will deliver a track upgrade, signage, and a shelter/water station at the Great Walk. The Whitsunday Mountain Bike Trails Program aims to deliver nature-based experiences for domestic and international visitors to the region. Estimated cost of \$1.8M.</p> <p><b>Regional Benefit</b> The Whitsunday Trails project will create 10 FTE jobs during construction and offer 34 ongoing jobs. This project is estimated to attract 13,200 unique visitors per year. Whitsunday Trails links to the Pioneer Valley Mountain Bike Trail and provides a complete regional offering to effectively attract adventure tourists to the MIW region.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Whitsundays Regional Council</li> </ul>	<p>Tourism</p>  <p>Project</p> <p>Investment Needed</p>		●	



ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
35	36	<p><b>Mining Heritage &amp; Interpretive Visitor Centre (Covid recovery project)</b></p> <p><b>Description</b> Recognising mining's importance in the Isaac region and for the state and national economies, an opportunity presents for a Mining Heritage and Interpretive Visitor Centre to complement the proposed Mines Safety and Rescue Centre. The Mining Heritage and Interpretive Visitor Centre in Moranbah will be located adjacent to the proposed relocated Mines Rescue Station and training facility in 2021.</p> <p><b>Regional Benefit</b> The centre will provide a vital community connection link and will celebrate the mining heritage of the region, including Council programs and events, and other communities of interest including, for example, potentially the Miner's Memorial Committee.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Isaac Regional Council</li> </ul>	<p>Tourism</p>  <p>Project</p> <p>Investment Needed</p>		●	
36	35, 37	<p><b>Mine Safety Rescue Centre (Covid recovery project)</b></p> <p>To ensure the response to a mine emergency is swift and that training opportunities evolve, it is important the existing Mine Safety Rescue Centre is moved from Dysart to Moranbah. \$100K investment is sought for initial concept development.</p> <p><b>Regional Benefit</b> Relocating the facility by Queensland Mines Rescue will allow for a fully-fledged mines safety research and training facility with an opportunity to further export mining safety and rescue expertise to the world. It is envisaged the facility will also feature a CQ University campus link, with the mining engineering and social innovation course curriculum.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Isaac Regional Council</li> </ul>	<p>Resources &amp; METS</p>  <p>Project</p> <p>Investment Needed</p>	●		




ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
37	36	<p><b>METS Export Hub</b></p> <p><b>Description</b> The implementation of programs that support SME METS services and products export. Programs supports the following actions</p> <ul style="list-style-type: none"> <li>• Understand METS sector export capability and capacity and SWOT for export completion.</li> <li>• Regional export and international target market analysis.</li> <li>• Develop export strategy.</li> <li>• Provide support and direction to the METS Exporters.</li> <li>• Market regional METS capability to global audience .</li> </ul> <p><b>Regional Benefit</b></p> <ul style="list-style-type: none"> <li>• Identifying services and products to support METS exporters and focusing on key markets.</li> <li>• Development and implementation of a targeted export strategy for the MIW METS Sector</li> <li>• Dedicated resource to foster and drive export focused activities</li> <li>• Acceleration and commercialisation of export pathways</li> <li>• Identification of a wider ecosystem of potential participants</li> <li>• Greater access to export specific training, market intelligence and financial support</li> <li>• Establish the MIW METS brand as innovative, responsive, and globally competitive</li> <li>• Current and future international market analysis</li> <li>• Better informed, educated, and trained METS SME stakeholders in the export function and markets</li> <li>• Establish the MIW METS sector as a centre for world's best practice in global resource supply chains</li> </ul> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• Resource Industry Network</li> </ul>	<p>Resources &amp; METS</p>  <p>Program</p> <p>Investment Needed</p>	●	●	
38	1, 2, 3, 4, 5, 6	<p><b>Agribusiness Centre of Excellence in Bowen &amp; Cannonvale</b></p> <p>TAFE QLD (via Queensland Government) have committed a total of \$5.4M toward upgrade development of \$3.4M. Bowen TAFE Centre of Excellence and \$2M Aquaculture Training centre at TAFE Cannonvale.</p> <p><b>Regional Benefit</b> Reskilling of people into diversified employment roles in the GW region.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• TAFE QLD</li> </ul>	<p>Skills &amp; Training</p>  <p>Project</p> <p>Investment Accelerated</p>	●		
39	9, 10, 11	<p><b>Qantas Pilot Academy</b></p> <p><b>Description</b> QANTAS Group Pilot Academy facility located at Mackay Airport.</p> <p><b>Regional Benefit</b> Mackay is the preferred location for a second QANTAS academy site, and these plans are to be revisited in 2021 due to Covid-19.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• QANTAS</li> <li>• Mackay Airport</li> <li>• Mackay Regional Council</li> </ul>	<p>Skills &amp; Training</p>  <p>Project</p> <p>Investment Ready</p>	●		







ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
40	1, 2, 3, 4, 5, 6, 7, 13, 36, 41	<p><b>Unlocking Greater Collaboration for Skills Development &amp; Education</b></p> <p><b>Description</b> Expanding on outcomes of the Skills Training Initiative and Regional Education Hub, developing a strategy for collaboration between education and employment providers to effectively focus future education and vocational training aligns with evolving employer needs is required.</p> <p><b>Regional Benefit</b> Formalising the collaboration between education providers and industry will assist in the training and upskilling the current and future workforce, drive innovation, retain younger workers in the region and improve employment outcomes.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Greater Whitsundays Alliance</li> </ul>	<p>Skills &amp; Training</p>  <p>Program</p> <p>Investment Needed</p>	●		
41	1, 2, 3, 4, 5, 6, 7, 13, 36, 40	<p><b>Skills Training Initiatives - Future Skills Fund</b></p> <p><b>Description</b> Future Skills Fund program provides funding for provision of modern infrastructure for TAFE Queensland to support high-quality training places. The program includes multiple initiatives establishing and investing in training places, pathways, and support programs for the region's residents.</p> <p><b>Regional Benefit</b> Emerging industries are growing rapidly, and traditional industries are looking to reinvent themselves to remain viable. Upgraded TAFE infrastructure and additional program places for non-traditional students will enable the evolution of work skills demanded by rapidly changing industries.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>Department of Employment, Small Business and Training (State)</li> </ul>	<p>Skills &amp; Training</p>  <p>Program</p> <p>Investment Needed</p>	●		
42	43	<p><b>Ring Road Stage 3</b></p> <p>The Mackay Port Access Road (otherwise known as Ring Road Stage 3) connects the Ring Road Stage 2 (junction at Harbour Road) to the Port, providing significant supply chain efficiencies to the region.</p> <p><b>Regional Benefit</b> The Mackay Port Access Road is a key component of the region's freight and transport network by directly connecting the Port of Mackay with both the Bruce Highway and the Peak Downs Highway (via the Ring Road). This project will provide long-term positive job scenarios for the region through significant supply chain efficiencies.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>DTMR</li> <li>NQBP</li> <li>DITRDC</li> <li>Mackay Regional Council</li> </ul>	<p>Transport &amp; Freight</p>  <p>Project</p> <p>Investment Ready</p>		●	
























































ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
43	42	<p><b>Missing Link (22 km road between Nebo Range &amp; Walkerston Bypass)</b>  A 22 km stretch of road between the Nebo Range and Walkerston Bypass remains undeveloped as part of planned road works upgrades seeking to connect road freight running to and from the port to western areas of the region.</p> <p><b>Regional Benefit</b>  Upgrade to the missing link section of road will support type 1 road train configuration as is already being built as part of other road development freight links in the region – Initial work estimates the missing link redevelopment at cost of \$170M - finalisation of the missing link section of road will improve road freight carrying capacity by 40%.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>DTMR</li> <li>DITRDC</li> <li>Mackay and Isaac Regional Councils</li> </ul>	<p>Transport &amp; Freight</p>  <p>Project</p> <p>Investment Needed</p>			●
44	-	<p><b>Peak Downs Highway (PDH)</b>  <b>Description</b>  PDH is a State Controlled Local Road of Regional Significance and serves as a critical east-west transport link between Clermont, Moranbah, and Mackay. There are three main project areas including widening sections between Mackay and Nebo, widening sections between Nebo and Clermont and replacement of eight narrow bridges to assist in the movement of freight and create a safer road network.</p> <p><b>Regional Benefit</b>  The PDH is one of the most valuable supply chain routes in Queensland and is estimated to contribute \$7B of GRP annually. Continued investment in PDH has direct economic impacts across regional supply chains, and significant safety implications.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>DTMR</li> <li>Isaac Regional Council</li> </ul>	<p>Transport &amp; Freight</p>  <p>Project</p> <p>Investment Ready</p>	●	●	●
45	46	<p><b>Bruce Highway Goorganga Plains Upgrade - Plan &amp; Preserve Corridor</b>  <b>Description</b>  This project provides assessment and recommendation of delivery options, and identification of land that may be required to upgrade the Bruce Highway between the Goorganga and Myrtle Creek floodplains. The project's planning activities also includes the Business Case development. The planning works outcomes will inform future investment decisions. \$15M has been committed with expected finish in early 2023.</p> <p><b>Regional Benefit</b>  The project will investigate options to improve flood immunity, accessibility, and safety of the Bruce Highway through Goorganga and Myrtle Creek floodplains.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>DITRDC</li> <li>DTMR</li> <li>Whitsunday Regional Council</li> </ul>	<p>Transport &amp; Freight</p>  <p>Project</p> <p>Investment Needed</p>	●		

ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
46	45	<p><b>Bruce Highway Goorganga Plains Upgrade - Works Program</b></p> <p><b>Description</b> This project will involve the completion of works aligned to the upgrade of the Bruce highway between the Goorganga and Myrtle Creek floodplains.</p> <p><b>Regional Benefit</b> The project will improve flood immunity, accessibility, and safety of the Bruce Highway through Goorganga and Myrtle Creek floodplains.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• DITRDC</li> <li>• DTMR</li> <li>• Whitsunday Regional Council</li> </ul>	<p>Transport &amp; Freight</p>  <p>Project</p> <p>Investment Needed</p>		●	
47	42, 43, 44, 45, 46, 48, 49, 50	<p><b>Greater Whitsundays Regional Transport Strategy</b></p> <p>DTMR's existing a regional transport plan (concentrated on road assets and network) does not adequately focus on future export capability.</p> <p>The GW's future development is closely linked to export capability needs regional transport infrastructure and operations that can support regional diversity of freight export potential which is agreed upon by stakeholders.</p> <p><b>Regional Benefit</b> An integrated GW regional transport strategy can address multimodal passenger and freight needs while offering a priority-based process (via MCA or equivalent) to set key priorities.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>• GW3</li> <li>• DSDILGP</li> <li>• DTMR</li> <li>• NQBP</li> <li>• RDA GW</li> <li>• GWCOM</li> </ul>	<p>Transport &amp; Freight</p>  <p>Policy</p> <p>Investment Needed</p>	●		




























ID	LINKS	PROJECT	SECTOR / THEME / TYPE / INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
48	42, 43, 44, 45, 46, 47, 49, 50	<p><b>Greater Whitsundays Regional Freight Strategy</b></p> <p><b>Description</b> The GW region's future development and growth is aligned to export capability for services and products. Current METS, Agribusiness and Biofutures planning and development requires ability to export new products and services to global consumer base. Most regional product (excluding bulk commodities) is exported via road and rail freight to global customers from southern ports (Brisbane and Sydney). This freight supply model stifles product/service offerings, reduces export capability and leaks regional earnings. A key challenge to regional freight development is sub regional competition between freight service providers - sub regional competition is leading to inability for the GW region to focus and priority set new infrastructure and services linked to road, rail, air and marine ports.</p> <p><b>Regional Benefit</b> The GW region would benefit from a regional freight strategy that is based on qualitative and quantitative metrics to drive a focus and priority toward freight infrastructure and development.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>GW3</li> <li>RDA GW</li> <li>DSDILGP</li> </ul>	<p>Transport &amp; Freight</p>  <p>Policy</p> <p>Investment Needed</p>	●		
49	42, 43, 44, 45, 46, 47, 48, 50	<p><b>Hamilton Plains Upgrade</b></p> <p><b>Description</b> The Hamilton Plain Road is subject to delays in traffic movement due to seasonal flooding. In 2020 the Federal and State Government committed \$37M for road upgrades of Proserpine Shute Harbour Road and Hamilton Plains Road areas. Construction is due to commence in 2022.</p> <p><b>Regional Benefit</b> Providing flood immunity to Hamilton Plains Road areas during the wet season will ensure road traffic connection to key Whitsunday tourism areas is maintained while supporting public road access and maintenance of general commerce and trade.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>DTMR</li> <li>DITRDC</li> <li>Whitsunday Regional Council</li> </ul>	<p>Transport &amp; Freight</p>  <p>Project</p> <p>Investment Needed</p>	●		
50	12, 42, 43, 44, 45, 46, 47, 48, 49	<p><b>Mackay Port Containerisation: Feasibility &amp; Development</b></p> <p><b>Description</b> Completion of feasibility assessment and subject to feasibility assessment development of services and products from manufacturing in the GW region for export will require access to marine port facilities and movement of product via containers. At present containerisation support and product movement is via ports located outside the region. The inability to provide containerisation services both import and export has impacts on supply of products and services</p> <p><b>Regional Benefit</b> Containerisation capability could be a key part of unlocking export trade and development of export products.</p> <p><b>Lead</b></p> <ul style="list-style-type: none"> <li>North Queensland Bulk Ports Corporation</li> </ul>	<p>Transport &amp; Freight</p>  <p>Program</p> <p>Investment Needed</p>		●	

# Greater Whitsundays Economic Development Roadmap Enablers

 Productive and prosperous region
  21<sup>st</sup> Century Infrastructure
  Tomorrow's workforce
  Liveability and wellbeing

ID	PROJECT	SECTOR	THEME	TYPE	INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
1	Racecourse Bio Food Hub ( <i>Covid recovery project</i> )	Advanced Manufacturing, & Engineering	  	Project	Needed	●		
2	QUT Bio-Processing Hub Upgrade	Advanced Manufacturing, & Engineering	  	Project	Accelerated	●		
3	Whitsunday Marine Centre of Excellence	Advanced Manufacturing, & Engineering	 	Project	Needed		●	
4	Resource Centre of Excellence Expansion	Advanced Manufacturing, & Engineering	 	Project	Needed		●	
5	Tassal Prawn Farm Expansion w. Prawn Feedstock Mill, Processing & Warehouse	Agribusiness	 	Project	Funded	●		
6	MIW Agribusiness Futures Alliance	Agribusiness	 	Program	Needed	●		
7	AgTech Hub Cluster & Hub ( <i>Covid recovery project</i> )	Agribusiness	  	Program	Needed	●	●	
8	Urannah Irrigation Precinct	Agribusiness		Project	Needed		●	
9	Greater Whitsundays Aviation Strategy	Aviation & Aerospace	  	Policy	Needed	●		
10	Whitsunday Airport Land use Master Planning	Aviation & Aerospace	 	Policy	Needed		●	
11	Mackay Airport Land use Master Planning	Aviation & Aerospace	 	Policy	Needed		●	
12	Abbott Point Aerospace Launch Site Feasibility Study & Business Case ( <i>Covid recovery project</i> )	Aviation & Aerospace	  	Project	Needed	●		
13	Moranbah Hospital Redevelopment ( <i>Covid recovery project</i> )	Community & Public Realm	 	Project	Needed	●		
14	Mackay Sports Centre of Excellence	Community & Public Realm	 	Project	Needed		●	
15	Mackay Souths Sports Precinct Redevelopment	Community & Public Realm	 	Project	Needed			●
16	Insurance Reform	Community & Public Realm	 	Program	Needed	●		
17	Tax Incentivisation Strategy for Housing, Payroll, & Industry Innovation Centre	Community & Public Realm	 	Program	Needed	●		
18	Regional Telecommunications Strategy	Digital Connectivity	  	Policy	Needed	●		
19	Mobile Blackspot & NBN Connectivity ( <i>Covid recovery project</i> )	Digital Connectivity	  	Program	Accelerated	●		
20	Reef Restoration Project ( <i>Covid recovery project</i> )	Environment	 	Project	Ready	●		
21	Reef Credit Scheme	Environment	 	Program	Needed	●		
22	Carbon Market Initiatives	Environment	   	Program	Needed	●		
23	Market the region's sustainability credentials to encourage investment	Environment	   	Program	Needed	●		



ID	PROJECT	SECTOR	THEME	TYPE	INVESTMENT STATUS	1-3 YR	4-6 YR	6+ YR
24	Greater Whitsundays Waste to Energy Strategy <i>(Covid recovery project)</i>	Environment		Program	Needed	●		
25	Gas Supply to Mackay Study	Environment		Project	Needed	●		
26	Urannah Dam	Environment		Project	Accelerated	●		
27	Hydrogen Production at Hay Point	Environment		Project	Needed		●	
28	Abbott Point Clean Energy Hub	Environment		Project	Needed		●	
29	Hydro Power at Urannah / Bowen Renewable Energy Hub	Environment		Project	Needed		●	
30	Novum Technologies - Waste Tyres to Energy	Environment		Project	Needed		●	
31	Burdekin Falls Dam Stage 2	Environment		Project	Ready		●	
32	Mackay Mountain Bike Trail <i>(Covid recovery project)</i>	Tourism		Project	Needed	●		
33	Isaac Trail Network <i>(Covid recovery project)</i>	Tourism		Project	Needed		●	
34	Whitsunday Mountain Bike Trails <i>(Covid recovery project)</i>	Tourism		Project	Needed		●	
35	Mining Heritage & Interpretive Visitor Centre <i>(Covid recovery project)</i>	Tourism		Project	Needed		●	
36	Mine Safety Rescue Centre <i>(Covid recovery project)</i>	Resources & METS		Project	Needed	●		
37	METS Export Hub	Resources & METS		Program	Needed	●	●	
38	Agribusiness Centre of Excellence in Bowen & Cannonvale	Skills & Training		Project	Accelerated	●		
39	Qantas Pilot Academy	Skills & Training		Project	Ready	●		
40	Unlocking Greater Collaboration for Skills Development & Education	Skills & Training		Program	Needed	●		
41	Skills Training Initiatives - Future Skills Fund	Skills & Training		Program	Needed	●		
42	Ring Road Stage 3	Transport & Freight		Project	Ready		●	
43	Missing Link (22 km road between Nebo Range & Walkerston Bypass)	Transport & Freight		Project	Needed			●
44	Peak Downs Highway (PDH)	Transport & Freight		Project	Ready	●	●	●
45	Bruce Highway Goorganga Plains Upgrade - Plan & Preserve Corridor	Transport & Freight		Project	Needed	●		
46	Bruce Highway Goorganga Plains Upgrade - Works Program	Transport & Freight		Project	Needed		●	
47	Greater Whitsundays Regional Transport Strategy	Transport & Freight		Policy	Needed	●		
48	Greater Whitsundays Regional Freight Strategy	Transport & Freight		Policy	Needed	●		
49	Hamilton Plains Upgrade	Transport & Freight		Project	Needed	●		
50	Mackay Port Containerisation: Feasibility & Development	Transport & Freight		Program	Needed		●	

**Table 1 Enablers Summary**

<b>SECTOR</b>	<b>#</b>
Advanced Manufacturing & Engineering	4
Agribusiness	4
Aviation & Aerospace	4
Community & Public Realm	5
Digital Connectivity	2
Environment	12
Tourism	4
Resources & METS	2
Skills & Training	4
Transport & Freight	8
<b>TYPE</b>	
Project	31
Program	13
Policy	6
<b>INVESTMENT STATUS</b>	
Needed	40
Ready	5
Accelerated	4
Funded	1
<b>TIMING</b>	
Short term 1 – 3 years	31
Medium term 4 – 6 years	20
Long term 6+ years	3

Table 2 Removed from Consideration

Sector	Project	Sector	Project
<b>Agribusiness</b>	Clermont Sale Yards Redevelopment	Real Estate and Development	The Dunes Harbour Beach
<b>Agribusiness</b>	Signature Beef Meat Processing Facility	Real Estate and Development	Whitsunday Paradise
<b>Agribusiness</b>	Agribusiness Supply Chain Mapping for Exports	Resources and METS	Bravus Mine, Rail and Port Development
<b>Community and Public Realm</b>	Northern Beaches Community Hub	Resources and METS	Olive Downs Coal Project
<b>Community and Public Realm</b>	Mackay Waterfront PDA	Training and Skills	Improved Grant Development Skills
<b>Community and Public Realm</b>	Moranbah Community Centre	Training and Skills	Local Jobs Program and Taskforce
<b>Community and Public Realm</b>	Collinsville Town Centre Redevelopment	Training and Skills	METS Future Partnership
<b>Community and Public Realm</b>	Converting National Programs to Benefit for Regions	Training and Skills	Agribusiness Futures Partnership
<b>Community and Public Realm</b>	Share Facilities Program and Strategy for LG specific NFP Sporting Associations in Mackay	Training and Skills	VET Sector Education and Training Review
<b>Community and Public Realm</b>	Upgrade to Harrup Park Sports Centre	Transport and Freight	Ring Road Stage 2
<b>Community and Public Realm</b>	Edgecumbe Heights Walking Track	Transport and Freight	Bowen Wharf
<b>Digital Connectivity</b>	Connectivity Literacy Program	Transport and Freight	Bowen Development Road sealing – Rockingham Creek to Mount Coolon
<b>Environment</b>	Reef Legislation	Transport and Freight	Walkerston Bypass
<b>Environment</b>	Clarke Creek Wind and Solar Farm	Transport and Freight	Mackay Northern Access Road
<b>Environment</b>	Simplification of Water Policy and Enhanced Management Strategy	Transport and Freight	Ship Loader and Berth Replacement
<b>Environment</b>	Mackay, Isaac and Whitsunday (MIW) Regional Water Strategy	Transport and Freight	Dalrymple Bay Coal Terminal Expansion
<b>Tourism</b>	RTO Destination Plans	Transport and Freight	Bowen Boat Harbour Future Development
<b>Tourism</b>	Flying Catalina Project		